

ANNUAL REPORTS

of the

TOWN OF DOUGLAS



For the Year Ending December 31, 1991

ANNUAL REPORTS

of the

TOWN OFFICERS

of the

TOWN OF DOUGLAS, MASSACHUSETTS



For Year Ending December 31, 1991



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DEDICATION

This book is in memory of a man
who gave willingly of his time, service
and knowledge of the Town of Douglas.
He was a gentleman.

JOHN M. VIROSTEK

SELECTMEN

Robert J. Murphy, Chairman, 1993
Ebenezer W. Chesebrough, 1994
Edward M. Martinsen, 1992

Eleanor A. Luneau, Assistant to Selectmen
Linda L. Leveille, Clerk

MODERATOR

Patricia A. Manning, 1994

TOWN TREASURER

Linda L. Kogan, 1994
Pamela Carter, Clerk

TOWN CLERK

Betty Ann McCallum, 1994
Eileen F. Damore, Clerk

ASSESSORS

Kevin Doyle, Chairman, 1992
Jerome D. Jussaume, 1993
Irwin T. Smith

Ida A. Ouillette, Clerk
Susan Forget, Clerk

AGENT MOSES WALLIS DEVISE

William J. Wallis, Jr.

COLLECTOR OF TAXES

Anne M. Burgess, 1992
Eileen F. Damore, Clerk

TRUSTEES PUBLIC LIBRARY

*Sue S. Cave, Chairperson
*Lena R. Quinn, Vice Chairperson
Elliott G. Chesebrough, Treasurer, 1994
Ramona Lachapelle, Secretary, 1992
Betty Holden, 1993
*William J. Wallace, Jr.
*Lillian Cencak
*David R. Manning
*Life Members

HONORARY LIFE MEMBERS

Margaret S. Carrick
William Baron
Jack Sughrue

LIBRARY DIRECTOR

Ann D. Carlsson

TREE WARDEN & MOTH SUPERINTENDENT

Leon Mosczynski

CEMETERY COMMISSIONERS

Jacob Kolumber, 1993
Roland McCallum, 1994
Maurice Vaillancourt, 1992

SCHOOL COMMITTEE

Ronald Forget, Chairman, 1993
Joseph Lewis, 1992
Robert A. Hutnak, 1994
John J. George, 1994
George Anderson, 1992

BLACKSTONE VALLEY VOCATIONAL SCHOOL DISTRICT COMMITTEE

Charles Randor, 1992

WATER-SEWER COMMISSIONERS

Joseph J. Saster, Chairman, 1994
Edward A. Therrien, 1993
Robert A. Josey, 1992

CONSTABLES

Theodore J. Cormier, Sr., 1992
Alyre Richard, 1992

RECREATION COMMISSION

Wayne C. Harris, Chairman, 1992
Joseph Valliere, 1993
Rick P. Marshall, 1993

PLANNING BOARD

Christine Anderson, Chairman, 1996
Louis Jussaume, Clerk, 1995
Sue Cave, Secretary, 1993
Richard E. Preston, 1995
Richard A. Downs, 1996
Felix Yacino, 1992
Charles Church, 1992

DELEGATE TO CENTRAL MASSACHUSETTS REGIONAL PLANNING COMMISSION

Louis Jussaume

TRANSPORTATION PLANNING ADVISORY GROUP REPRESENTATIVE

Paul Giguere
Carol Hutnak-Gogolinski, Alternate

TOWN COUNSEL

Kopelman & Paige, 1991

TOWN ACCOUNTANT

Louise Redding, 1992

CHIEF OF POLICE

John R. Koslak

OFFICERS — 1993

Glenn Gilbert, Sgt.
Steven A. Blais, Sgt.
Gerald J. Beaupre
Richard McLaughlin
Patrick Kelly
David Brown

RESERVE OFFICERS

Norman L. Forget
John S. Bloniasz
Daniel J. DiNardo
Patricia K. Koslak
Roger E. Martinsen
Edward Wrobel

Jay M. Johnson
Susan Forget
Leonard M. Vassar
Ronald E. Tetreau, Jr.
Brett Fulone
Ronald a. Fortier, Jr.

SPECIAL OFFICER

Edward Therrien

SUPERINTENDENT OF HIGHWAYS

Edward A. Therrien

CIVIL DEFENSE

Ernest Marks, Director

BOARD OF REGISTRARS

BettyAnn McCallum

Roseanna Windham, 1992

Albina Saster, 1993

Anne Resan, 1994

FIRE CHIEF

Joseph Nedoroscik, 1992

SUPERINTENDENT OF SCHOOLS

Patricia Grenier, 1992

VETERANS SERVICE DIRECTOR

Theodore Cormier, 1992

BOARD OF HEALTH

Clifford Ballou, 1992

Matthew Dietz, 1993

Thomas Schwartz, 1994

Andrew J. Miller, M. D.

Patricia K. Koslak, Nurse

Marleen R. Bacon, Secretary

Clifford Ballou, Consultant

FOREST FIRE WARDEN

Joseph Nedoroscik, 1992

FIREMEN

Joseph Nedoroscik, Chief

Philip Brule, Asst. Chief

Michael E. Cahill, 1st Engineer

Leon T. Sochia, IV, 2nd Engineer

Joseph H. Quintal, Jr., 3rd Enginee

Ernest R. Marks, Jr.

Peter Campo

David M. Ballard

Daniel W. Dunleavy, Jr.

Brian K. Josey

James Halacy

James Tetreau
Louis Paul Somers
Robert Guiou
John Kelly
John Bombara

E M Ts
James Halacy
Anna Halacy
Raymond Nadeau
Linda Nadeau
Alberta Collins
Debra Perkins
Vivian Cranska
Wendy Daigle

DOG OFFICER
Michelle French

ANIMAL INSPECTOR
Richard Downs

FENCE VIEWERS
Michael Yacino
Joel A. Smith
Peter Coppola

BRIDGE VIEWER
Edward A. Therrien

MEASURER OF LUMBER
Andrew J. Baca, Jr.
Charles L. Church
Justin Ballou

BUILDING INSPECTORS
William Carter, Sr.
Michael Kacmarcik, Jr., Alternate Inspector
Jane Lanpher, Clerk

INSPECTOR OF WIRING
Richard Wallis
Wayne L. Hickey, Alternate

GAS INSPECTOR
Joseph J. Saster

PLUMBING INSPECTOR

Joseph J. Saster
Florendo J. Colonero, Alternate

DOUGLAS HOUSING AUTHORITY

Gregory Hippert, Chairman, 1996
Richard J. Lachapelle, Vice Chairman 1992
Arthur J. McGuinness, Sec./Exec. Director 1993
Andrea Maile, Treasurer 1994
Vincent E. O'Connell, 1995

CONSERVATION COMMISSION

Ellen Peoples, Chairperson, 1993
Linda Millette, 1994
Richard A. Downs, 1994
Joseph Savick, 1994
Cynthia DiNardo, 1994
Leon H. Mosczynski, 1993
Marylynne A. Dube, 1993

ASSOCIATE MEMBER

Beatrice Poplawski, 1993

BOARD OF APPEALS

Lawrence G. Bacon, Chairman, 1993
John Beukema, 1992
Arthur J. McGuinness, Secretary/Treasurer, 1994

ASSOCIATE MEMBERS

Paul Buma
Joseph Fitzpatrick

FINANCE COMMITTEE

Paul N. Boutiette, Chairman, 1993
Leon T. Sochia, Vice Chairman, 1994
Ronald Scott, 1993
Robert J. Murphy, 1993
John J. Kelly, 1994
Ebenezer W. Chesebrough, 1994
Edward M. Martinsen, 1992
Gerald E. Jackman, 1992
Daniel Dunleavy, 1992
Eleanor A. Luneau, Financial Assistant, 1992
Linda L. Leveille, Clerk

INDUSTRIAL DEVELOPMENT COMMISSION

James Bates, Chairman, 1995

Philip Kogan, 1996

Ronald Scott, 1997

Jerome Jussaume, 1998

Christine Anderson, 1992

Ronald Forget, 1993

Merritt D. Tetreault, 1994

COUNCIL ON AGING

Lea Bradley, Chairperson

Raymond Cormier, Vice Chairperson

Philomene Yacino, Secretary

Ethel Cahill, Treasurer

Eli Richard

Mary Dtugocenski

Laura McMahon

Ona Fleet

Oscar Salo

George Rosebrooks

William Bradley

HISTORICAL COMMISSION

John Virostek, 1993

Richard Preston, Secretary, 1994

William Carter, 1992

John Petraglia, 1992

HISTORIC DISTRICT STUDY COMMITTEE

Elliott G. Chesebrough, Chairperson

Ann Dix

Ona Fleet

John Beukema

Jean Peterson

Merritt Tetreault

Dona Kmetz

DOUGLAS ARTS COUNCIL

Ann Dix, Chairperson

John Crawford

Sally O'Day

Bernadette Bergstrom

Linda Ballou

Edward Phelps

HOUSING PARTNERSHIP

Robert J. Murphy, Chairman
Thomas Schwartz
Arthur McGuinness
John Petraglia
Cindy Jezerski
Edwin Taipale
Matthew Dietz

PERSONNEL BOARD

Jonathan Given, 1994
Patricia Weber, 1994
Pauline Gavlak, 1993
Gerald Paul, 1992
John Ograbisz, 1993

CABLE TELEVISION ADVISORY COMMITTEE

Edward Martinsen, Chairman, 1991
William Mahoney, 1991
Curtis Martinsen, 1991
David Wnukowski, 1991
David Lamontagne, 1991
Vincent O'Connell, 1991
Richard Preston, 1991

AQUIFER COMMITTEE

Eben Chesebrough
Joseph Saster
Pamela Schwartz
Clifford Ballou

POLICE BUILDING COMMITTEE

Glen Gilbert
Kevin Bliss
Edward Therrien
Harold Keith
Ray Comier

ALTERNATE MEMBERS

John Koslak

FIRE STATION BUILDING COMMITTEE

Michael Kacmarcik
George Rosebrooks
Ronald Scott
Ronald Harbour
Edward Therrien
Philip Brule

ALTERNATE

Joseph Nedoroscik

RECYCLING COMMITTEE

Derek Brown, Chairperson, 1993
JoAnne Griffin, 1994
Mary Sughrue-Yacino, 1994
Lori Martin, 1995
Carolyn Shilale, 1995
Thomas Shilale, 1995
Pamela Holmes, 1993
Cynthia Morawski, 1994
Gary Carter, 1993

GROWTH STUDY COMMITTEE

Cindy Jezerski, Chairperson
Robert Murphy
Mirritt Tetreault
Charles Church
Shirley Moczynski
Brian Bruso
Carol Hutnak-Goglolinski

TAX RATE IN THE TOWN OF DOUGLAS

		Levied Total Taxes
1934	\$33.00	\$60,749.79
1935	32.00	59,759.65
1936	32.00	60,075.64
1937	35.00	55,815.70
1938	37.00	59,414.67
1939	37.00	60,088.99
1940	35.00	60,258.72
1941	35.00	62,087.09
1942	35.00	63,457.01
1943	35.00	64,376.32
1944	35.00	65,874.34
1945	35.00	65,867.44
1946	37.00	70,104.03
1947	43.00	82,655.50
1948	47.00	99,920.10
1949	45.00	101,821.34
1950	45.00	103,739.50
1951	51.00	119,360.10
1952	58.00	136,667.14
1953	58.00	139,427.65
1954	58.00	140,725.40
1955	58.00	142,357.24
1956	65.00	161,875.37
1957	66.00	169,581.21
1958	74.00	196,478.10
1959	76.00	204,751.52
1960	77.00	209,919.49
1961	78.00	215,460.80
1962	80.00	224,094.00
1963	81.00	228,204.47
1964	88.00	250,472.64
1965	98.00	279,103.72
1966	90.00	265,578.03
1967	100.00	287,404.80
1968	115.00	333,120.69
1969	145.00	433,254.20
1970	175.00	538,096.48
1971	200.00	618,818.00
1972	187.00	587,071.54
1973	30.00	786,680.10

1974	28.00	761,499.90
1975	33.00	939,915.24
1976	43.00	1,258,877.46
1977	39.00	1,177,097.22
1978	39.00	1,211,881.94
1979	41.00	1,361,258.18
1980	51.00	1,767,786.94
1981	42.80	1,545,994.17
1982	19.50	1,582,274.00
1983	19.50	1,582,274.85
1984	20.18	1,653,898.18
1985	20.26	1,744,614.01
1986	21.32	1,825,868.43
1987	12.96	2,146,730.00
1988	13.84	2,348,215.65
1989	14.26	2,497,244.45
1990	10.54	2,811,121.82
1991	11.28	3,142,276.37
1992	12.50	3,343,629.80

SPECIAL TOWN MEETING **Thursday, April 4, 1991**

Pursuant to the foregoing warrant the inhabitants of the Town of Douglas who are qualified to vote in elections and town affairs met in the Municipal Center in Douglas on Thursday, April 4, 1991, at 7:00 p.m. There being a quorum present (126 registered voters), the meeting was called to order th the Moderator, Patricia A. Manning. The warrant was read by Ms. Manning and the Town voted as follows:

ARTICLE 1.

The Town voted to not fund the Gypsy Moth Spraying Program.

Passed by a unanimous voice vote!

ARTICLE 2.

The Town voted to transfer the amount of two thousand seven hundred (\$2,700.00) dollars from the dog Receipt Reserve Account to the Dog Expense Account.

Passed by a unanimous voice vote!

ARTICLE 3.

The Town voted to appropriate by borrowing the sum of six hundred forty-two thousand nine hundred (\$642,900.00) dollars for remodeling, reconstructing and making extraordinary repairs to the former high school on Depot Street for police station use, as described in Question #2 approved at the Annual Town Election on May 12, 1987, including costs incidental and related thereto, and that to raise this appropriation the Treasurer, with approval of the Selectmen, be authorized to borrow this six hundred forty-two thousand nine hundred (\$642,900.00) dollars under the pursuant to Chapter 44, Section 7 (3A) of the General Laws, as amended, or any other enabling authority, and to issue bonds and notes of the Town thereto.

Passed: Yes 99, No 19! (2/3 Vote Needed.)

ARTICLE 4.

To see if the Town will vote to petition the State Legislature that, notwithstanding M.G.L. Chapter 41, Section 1, as amended, or any other general or special law to the contrary, the Selectmen of the Town of Douglas be authorized to appoint a Town Treasurer for the term of three years, said term commencing not before the date of the 1991 Annual Town Election, or to take any other action relative thereto.

Defeated: Yes 26, No 64!

An objection was made by Milton Mowry on the posting of the warrant. The warrant was posted in the Municipal Center, The Village Package Store and the Post Office. Mr. Mowry said that the warrant is usually posted in the Family Convenience Center and felt that it should have been this time. His objection was noted by the Moderator.

The meeting was adjourned at 9:00 p.m.

A True Copy,

Attest:
Betty Ann McCallum, Town Clerk

SUMMARY

MONEY TO BE BORROWED

Article 3 (Police Station)	\$642,900.00
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MONEY TO BE TRANSFERRED

Article 2 (Dog Expense Acct.)	2,700.00(from Dog Rec. Acct.)
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ANNUAL TOWN ELECTION

Tuesday, May 14, 1991

Pursuant to the foregoing Warrant the inhabitants of the Town of Douglas who are qualified to vote in elections and town affairs met in the Municipal Center at 29 Depot Street in East Douglas on Tuesday, May 14, 1991.

The following were sworn to faithful performance of their duties as election officers: Ballot Clerks — Mary Dtugocenski, Cecile Carter, Pauline Gavlak; Ballot Checkers — Patricia Brule, Beatrice Poplawski, Diane Randor; Ballot Counters — Carol A. Bloniasz, Rosemary Richard, Cecile Stienstra, Pamela Carter, Barbara Yacino, Patricia Koslak, Marleen Bacon, Patricia Brule, Monica Prunier, Beverly Huges, Helen Dixon, Lorraine Tetreau, Maryann Gardner, Frances Jolda, Jane Lanpher, Elaine Kelly, Ida Ouillette, Sue Forget, Elaine Kulesza; Constables-Theodore Cormier, Sr., Alyre Richard; Tabulators — Anne Burgess, BettyAnn McCallum.

The Warrant was read by the Town Clerk, BettyAnn McCallum, and the polls were opened at 10:00 a.m.

The Town of Douglas voted as follows:

MODERATOR — 3 years:

Patricia A. Manning	Seven hundred eleven	711
Blanks	Two hundred forty	<u>240</u>
TOTAL	Nine hundred fifty-one	951

TOWN TREASURER — 3 years:

Robin E. Bucchieri	Two hundred sixty-nine	269
Linda L. Kogan	Five hundred seventy-four	574
Blanks	One hundred eight	<u>108</u>
TOTAL	Nine hundred fifty-one	951

TOWN CLERK — 3 years

BettyAnn McCallum	Seven hundred ninety	790
Blanks	One hundred sixty-one	<u>161</u>
TOTAL	Nine hundred fifty-one	951

SELECTMEN — 3 years:

Ebenezer W. Chesebrough	Four hundred nine	409
Cynthia E. Raubens	Two hundred fifty-five	255
Barbara Smith	Two hundred seventy-three	273
Blanks	Fourteen	<u>14</u>
TOTAL	Nine hundred fifty-one	951

ASSESSORS — 3 years:

Irwin T. Smith, Jr.	Six hundred eighty-four	684
Blanks	Two hundred sixty-seven	<u>267</u>
TOTAL	Nine hundred fifty-one	951

SCHOOL COMMITTEE — 2 for 3 years

John J. George	Five hundred seventeen	517
Robert A. Hutnak	Five hundred thirty-nine	539
Kevin J. Ratcliffe	Three hundred eighty-eight	388
Blanks	Four hundred fifty-eight	<u>458</u>
TOTAL	One thousand nine hundred two	1,902

AGENT MOSES WALLIS DEIVSE — 1 year:

William J. Wallis, Jr.	Seven hundred two	702
Blanks	Two hundred forty-nine	<u>249</u>
TOTAL	Nine hundred fifty-one	951

TRUSTEE PUBLIC LIBRARY — 3 years:

Elliott Green Chesebrough	Six hundred eighty-eight	688
Blanks	Two hundred sixty-three	<u>263</u>
TOTAL	Nine hundred fifty-one	951

TRUSTEE PUBLIC LIBRARY — 2 years:

Betty R. Holden	Six hundred ninety-three	693
Blanks	Two hundred fifty-eight	<u>258</u>
TOTAL	Nine hundred fifty-one	951

CEMETERY COMMISSIONER — 3 years:

Joseph J. Saster	Seven hundred forty-three	743
Blanks	Two hundred eight	<u>208</u>
TOTAL	Nine hundred fifty-one	951

RECREATION COMMISSION — 3 years:

Rick P. Marshall	Six hundred eighty-eight	688
Blanks	Two hundred sixty-three	<u>263</u>
TOTAL	Nine hundred fifty-one	951

PLANNING BOARD — 2 for 5 years:

Christine E. Anderson	Five hundred forty-one	541
Richard A. Downs	Six hundred fifty-one	651
Blanks	Seven hundred ten	<u>710</u>
TOTAL	One thousand nine hundred two	1,902

HOUSING AUTHORITY — 5 years:

Kevin M. Sughrue	Four hundred three	403
Gregory L. Hippert	Four hundred seventy-eight	478
Blanks	Seventy	70
TOTAL	Nine hundred fifty-one	951

The polls closed at 8:00 p.m.

A True copy

Attest:
BettyAnn McCallum, Town Clerk

ANNUAL TOWN MEETING
Saturday, May 18, 1991

Pursuant to the foregoing warrant the inhabitants of Douglas who are qualified to vote in elections and town affairs met in the High School on Davis Street, East Douglas on Saturday, May 18, 1991, at 10:00 a.m. There being a quorum present (153 registered voters,) the meeting was called to order by the Moderator, Patricia A. Manning. Robert J. Murphy, Selectmen, welcomed residents to the 245th Annual Town Meeting and commented on the completion of the new Municipal Center on Depot Street and the passage of a vote to renovate the rest of the building for a new police station. Mr. Murphy paid tribute to Omar Lamontagne and Michael Kacmarcik who are both retiring from the fire department and Elaine Kelly who is leaving her position as Treasurer. Eben Chesebrough, Selectman, congratulated Linda L. Kogan for her election to the Treasurer’s position. He then presented Elaine Kelly with a plaque and thanked her for her fourteen years of service to the Town of Douglas. Mrs. Manning then read the warrant and the Town voted as follows:

ARTICLE 1.

A motion was made and seconded to PASS OVER Article 1.

Passed over by counted vote: Yes - 106, No - 18!

ARTICLE 2.

The Town voted to authorize the Town Treasurer, with the approval of the Board of Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning July 1, 1991, in accordance with the provisions of the General Laws, Chapter 44, Section 17.

Passed by a majority voice vote!

A motion was made and seconded to take Articles 3 & 4 together.

Passed by a majority voice vote!

A motion was made and seconded to raise the Treasurer's Salary to \$18,746.

Passed by a majority voice vote!

ARTICLES 3 & 4 (AS AMENDED).

The Town voted to fix the salary and compensation of all elective officers of the Town as provided by Section 108 of Chapter 41 of the General Laws, as amended, and voted to raise and appropriate funds to defray the necessary and usual expense of several departments of the Town for the fiscal Year beginning July 1, 1991, and ending June 30, 1992. The Town voted to raise and appropriate the following for:

		Amended 11/18/91
General Government		
Selectmen Salary	\$1,950.00	
Selectmen Clerical	11,013.60	\$11,344.01
Administrative Assistant	-00-	
Assistant to Selectmen	19,207.00	19,783.21
Selectmen Expense	6,190.00	
Town Audit	9,500.00	
Moderator	100.00	
Finance Clerical	1,882.00	
Reserve Fund	5,000.00	
Elections	4,100.00	
Registrars Salary	325.00	
Registrars Reports	1,545.00	
Print Town Reports	2,700.00	
Town Accountant Expense	630.00	
Town Accountant Salary	17,196.00	17,711.88
* Assessors Salary	21,131.00	
Assessors Expense	15,578.00	
Tax Collector Salary	15,610.00	16,078.30
Tax Collector Clerical	3,936.00	4,054.08
Tax Collector Expense	7,130.00	
Tax Taking	750.00	
Lock Box Service	3,500.00	
Treasurer Salary	18,746.00	19,308.38
Treasurer Clerical	9,050.00	9,321.50
Treasurer Expense	14,058.00	
Consultant to Treasurer	2,246.00	
* Assessors' Clerical		+546.93
Town Clerk Salary	\$10,445.00	\$10,758.35
Town Clerk Clerical	6,946.00	7,154.38
Town Clerk Expense	1,146.00	

Valuation & street Lists	540.00	
Town Counsel Salary	22,000.00	
Zoning Board Expense	2,700.00	
Planning Board Expense	2,100.00	
Town Hall Janitor	7,103.20	7,316.30
Town Hall Maintenance	10,000.00	
Town Hall Renovations	500.00	
Municipal Center Maintenance	31,984.00	
Center School	3,000.00	
County Retirement	99,495.00	
Unemployment	10,000.00	
Payroll Taxes	14,000.00	
Group Insurance	261,950.00	
Blanket Insurance	120,000.00	
TOTAL GENERAL GOVERNMENT	\$796,982.80	
Passed by a majority voice vote!		

Police Department

* Police Salaries	\$301,202.18	
Dispatcher Account	56,876.00	\$58,582.28
Police Lock-up	2,000.00	
Police General Expense	42,040.00	
TOTAL POLICE DEPARTMENT	\$402,118.18	
* Reserve Officers		
Passed by a majority voice vote!		

Fire Department

Fire Salaries	\$16,381.12	
Fire General Expense	9,300.00	
Forest Fires	2,200.00	
Fire Equipment	3,605.00	
Fire Transportation	1,545.00	
TOTAL FIRE DEPARTMENT	\$33,031.12	
Passed by a majority voice vote!		

Inspectors

Tree Warden Salary	\$100.00	
Tree Warden/Dutch Elm	2,000.00	
Insect Pest Control	600.00	
Building Department Clerical	13,057.00	\$13,448.71
Building Inspector Fees	14,150.00	
Building Department Expense	1,873.00	
Civil Defense Salary	175.00	
Civil Defense Expense	200.00	

Prior Year Bill	-0.00	
Dog Officer Salary	4,635.00	
Dog Officer Expense	5,000.00	-4,000.00(reduced)
TOTAL INSPECTORS	\$41,790.00	
Passed by a majority voice vote!		

Education

School Salaries	\$1,870,594.75	
School Expense	649,593.25	
Vocational School Assessment	85,044.00	-1,652.00(reduced)
B.V.V.R.S. Committee	200.00	
TOTAL EDUCATION	\$2,605,432.00	
Passed by a majority voice vote!		

Highway Department

Highway Salaries	\$179,568.96	\$184,956.03
Highway Overtime	19,652.40	
Local Road Improvement	40,000.00	
Highway General Expense	20,600.00	
Machinery Maintenance	30,900.00	
Highway Snow Removal	40,000.00	
Highway Railings	1,030.00	
Highway Bridges	1,030.00	
Highway Sidewalks	\$3,090.00	
Highway Oilings	30,900.00	
Highway Loaders	19,686.00	
Street Lights	34,047.96	
TOTAL HIGHWAY	\$420,505.32	
Passed by a majority voice vote!		

Water/Sewer Department

Sewer Supt. Salary	\$30,450.00	\$ 31,363.50
Sewer Asst. Salary	18,768.00	19,331.04
Water Supt. Salary	21,884.00	22,540.52
Summer Help	2,000.00	
Water/Sewer Commissioners' Salary	900.00	
Water/Sewer General Expense	74,073.94	
TOTAL WATER/SEWER DEPARTMENT	\$148,075.94	
Passed by a majority voice vote!		

Environmental

Develop/Ind. Comm.	\$2,500.00	
Housing Authority	100.00	
Conservation Comm. Expense	300.00	

Recycling Committee	150.00	
TOTAL ENVIRONMENTAL	\$3,050.00	
Passed by a majority voice vote!		

Health Department

Health Consultant	\$5,400.00	
Health General Expense	4,625.00	
Meat/Animal Salary	300.00	
Meat/Animal Salary	100.00	
Sanitation Fee	3,000.00	
Nurse Salary	16,559.00	17,055.77
Health Clerical	13,112.95	13,506.35
Transfer Station Operator	9,944.48	10,242.81
Transfer Station Operator's Asst.	8,280.72	8,529.14
Transfer Station Maintenance	10,000.00	
Monitor Wells	8,200.00	
Landfill Maintenance	1,500.00	
TOTAL HEALTH/LANDFILL	\$ 81,022.16	
Passed by a majority voice vote!		

Council on Aging & Veterans

Council on Aging	\$14,000.00	
Veterans Agent Salary	2,644.00	
Veterans Department Expense	527.00	
Veterans Benefits	3,000.00	
TOTAL COA & VETERANS	\$ 20,171.00	
Passed by a majority voice vote!		

Cemetery

Douglas Center	\$700.00	
South Douglas	300.00	
Pine Grove	400.00	-400.00
TOTAL CEMETERY	\$1,400.00	
Passed by a majority voice vote!		

Library

Library Salaries	\$36,749.00	\$ 37,851.47
Library General Expense	13,917.00	
TOTAL LIBRARY	\$50,666.00	
Passed by a majority voice vote!		

Recreation

Recreation Program Expense	\$16,000.00	
Memorial Day	1,500.00	
TOTAL RECREATION	\$ 17,500.00	
Passed by a majority voice vote!		

ARTICLE 14

The Town voted to accept the provisions of Massachusetts General Laws, Chapter 59, Section 5, Clause 41B regarding real estate property tax exemptions.

Passed by a majority voice vote!

ARTICLE 15.

The Town voted to transfer from the revaluation escrow account the sum of nineteen thousand two hundred six (\$19,206.00) dollars to the 1992 revaluation account.

Passed by a majority voice vote!

ARTICLE 16.

The Town heard the report of the School Building Needs Committee given by David Chupka and voted to extend the existing committee's term until the next Annual Town Meeting.

Passed by a majority voice vote!

ARTICLE 17.

The Town voted to accept the provisions of Chapter 291 of the Acts of 1990, thereby allowing the Town to receive enhanced 911 service as defined in said Act and, if acceptance and notification to the Secretary of the Commonwealth of said acceptance occur on or before December 11, 1991, the Town will also receive, at no cost to it, the benefits of enhanced 911 network features and network components, including at least one public safety answering point, and any other enhanced 911 network features that may be made available by the statewide emergency telecommunications board.

Passed by a majority voice vote!

A motion was made and seconded to consider Article 18 after Article 15.

Passed by a majority voice vote!

ARTICLE 18.

The Town voted to raise and appropriate, transfer or borrow the sum of fifteen thousand (\$15,000.00) dollars to cover the first year expense for the 1992 revaluation of the Town of Douglas for tax purposes.

Passed by a majority voice vote!

ARTICLE 19.

The Town voted to authorize the Selectmen to appoint a Fire Station Study Committee and to raise and appropriate the sum of four thousand (\$4,000.00) dollars to fund a study to develop plans, specifications and detailed cost estimated for a proposed fire station, and

further, to have said study committee report their findings to the Town no later than the 1992 Annual Town Meeting.

Passed by a majority voice vote!

ARTICLE 20

The Town voted to establish an account for the Council on Aging under Chapter 44, S. 53E 1/2 MGL (reference 275 under the Acts of 1990), to create a Council on Aging Transportation Revolving Account. The Account will be used to support the Council on Aging Van from donations or charges for transportation and will be under the direction of the Council on Aging in the amount of five thousand (\$5,000.00) dollars.

Passed by a majority voice vote!

A motion was made and seconded to consider Article 21 after Article 2.

Passed by a majority voice vote!

Debt Service

Debt	\$7,200.00	
Interest	8,360.00	
Sewer Debt. & Interest	48,976.00	-48,976.00
School Bond Exempt	846,800.00	
Acq. Land	3,000.00	
Multipurpose Bond	162,695.00	
Landfill Debt & Interest	39,000.00	
TOTAL DEBT SERVICE	\$1,116,031.00	

Passed By A Majority Voice Vote!

Total Amount To Be Raised And Appropriated In Articles 3 & 4:	
	\$5,737,775.52
	(\$5,699,681.84)

ARTICLE 6.

The Town voted to require that all funds received into the General Fund during the fiscal year 1991 from direct state aid grants for the public libraries be transferred to the special interest bearing account for the Simon Fair field Public Library.

Passed by a majority voice vote!

ARTICLE 7.

The Town voted to require that all fines received during the fiscal year 1992 by the Simon Fairfield Public Library be retained by the Library for the purpose of purchasing books, films and other library supplies and materials.

Passed by a majority voice vote!

ARTICLE 8.

The Town voted to transfer from available funds in the treasury's Ambulance Reserved Receipts Account a sum of fourteen thousand five hundred seventy-seven(\$14,577.00) dollars to the Ambulance and Training Account for the fiscal year beginning July 1, 1991, and ending June 30, 1992.

Passed by a majority voice vote!

ARTICLE 9.

The Town voted to reserve all receipts received by the Town from ambulance user charges, user billings, ambulance donations and gifts to the Ambulance Reserved Receipts Account..

Passed by a majority voice vote!

ARTICLE 10.

The Town voted to reserve the receipts from the various sanitation fees paid to the Town to offset the cost of operating the Board of Health and to place said receipts in the Health Sanitation Fee Account.

Passed by a majority voice vote!

ARTICLE 11.

The Town voted to appropriate the sum of seventeen thousand (\$17,000.00) dollars from the Board of Health Sanitation Fee Account to offset the cost of operating the Board of Health.

Passed by a majority voice vote!

ARTICLE 12.

The Town voted to transfer the sum of twenty-two thousand one hundred sixty-five (\$22,165.00) dollars from the Sewer Betterment Reserved Receipts Account to the Sewer Debt Service Account.

Passed by a majority voice vote!

ARTICLE 13.

The Town voted to authorize the Town Treasurer, under the supervision of the Board of Selectmen, to publicly auction off certain parcels of town owned property at a tax title auction.

Passed by a majority voice vote!

ARTICLE 21.

The Town voted to establish the following Dog Control Bylaw which will supersede any previous Dog Bylaw.

DOG CONTROL BYLAW TOWN OF DOUGLAS, MASSACHUSETTS

- A: **PURPOSE:** The provisions of this Dog Control Bylaw (herein referred to as the Bylaw) shall be for the purpose of providing, creating, enforcing, and supervising dog control policies in the Town of Douglas, Massachusetts.
- B: **APPLICATION:** This Bylaw shall apply to all dogs owned by or kept by residents of the Town of Douglas; all dogs harbored or kept in the Town of Douglas Whether or not for hire; and all dogs physically within the Town of Douglas, whether on public or private property and regardless of whether ownership can be determined. This Bylaw also shall apply to all residents of the Town of Douglas and to all non-residents of the Town of Douglas who bring or harbor one or more dogs within the Town of Douglas.
- C: **BYLAW SUPERIORITY:** This Bylaw supersedes any policies, directives or dog control or dog restraint bylaws now in effect, unless otherwise provided for, or mandated by law.
- D: **SEVERABILITY:** Should any portion, section, or provision of this Bylaw be found invalid for any reason, that finding shall not affect the validity and force of any other section, portion, or provision of this Bylaw.
- E: **CREATION OF THE DOG CONTROL BOARD:**
- 1: There shall be an unpaid Dog Control Board consisting of three (3) town residents to be appointed as follows: Two (2) members shall be appointed by the Board of Selectmen. The initial appointments shall be, one member for three (3) years and one member for two (2) years. One(1) member shall be appointed by the Town Clerk. That initial appointment shall be for one (1) year.
 - 2: All members of the Dog Control Board shall not be paid employees of the town, nor shall they hold other elective or appointive office in the town, nor shall they be in conflict with any provisions of the Massachusetts Conflict of Interest Law M.G.L.268a.
 - 3: After the initial terms expire, all subsequent appointments shall be for three (3) year terms. Any member may be reappointed. In the event of a vacancy on the Dog Control Board, it shall be filled by the same appointing authority.

- 4: In making these appointments, the appointing authorities shall give consideration to the personal qualifications of those citizens who will best meet the responsibility of the Dog Control Board to represent the interest of town employees, taxpayers and all other residents of the Town of Douglas.
- 5: Forthwith after its appointment, and annually thereafter, the Dog Control Board shall meet and organize by electing a chairman. A majority of the Dog Control Board shall determine the action the Board must take on all matters which it is authorized or required to act upon under this Bylaw.
6. The Dog Control Board shall meet at least once a month and at such other times as it deems necessary to conduct its business.
7. The Dog Control Board shall be vested with all the powers and authority to make such rules, regulations and policies, including but not limited to the setting of fines, as are consistent with the purposes of this bylaw. And further, the Board shall have the power and authority to administer and enforce all such rules, regulations and policies.

F: APPOINTMENT OF A DOG OFFICER

- 1: The Dog Control Board shall appoint a Dog Officer for the Town of Douglas.
- 2: This appointment shall be an annual appointment and shall be confirmed by the Board of Selectmen at such time as the Board of Selectmen makes its annual appointments.
- 3: The Dog Officer shall be a resident of the Town of Douglas at all times during his or her tenure.
- 4: The Dog Officer shall be considered an employee of the Town of Douglas under the appropriate employment category established by the Town of Douglas Personnel Bylaw and shall receive such compensation and benefits and shall work such hours as may be set by the Dog Control Board and approved by voters at an annual or special town meeting. These tasks are to be completed by the Annual Town Meeting of 1992. Until the Dog Control Board has completed these tasks, the Dog Officer's position shall remain a stipend position within the town.
- 5: The Dog Officer will be supervised by and will be answerable to the dog Control Board and may be disciplined or removed from office with cause, but only after the Dog Control Board has complied with all the rules and regulations for disciplinary action and removal as set forth in the Town of Douglas Personnel Bylaw.

- 6: The Dog Control Board shall write a job description stating the duties and responsibilities of the Dog Officer. This job description shall be submitted to the Douglas Personnel Board for review before its final adoption by the Dog Control Board.
- 7: The Dog Officer shall have the authority and power, as an agent of the Town of Douglas and the Dog Control Board to enforce the provisions of the Dog Control Bylaw.
- 8: The Dog Control Officer shall have the authority to apprehend and confine dogs found to be in violation of provisions of the Dog Control Bylaw.
- 9: The Dog Control Officer shall have the authority to issue citations for violations of the Dog Control Bylaw.
- 10: The Dog Officer shall keep an account of all money received by him or her under the provisions of Massachusetts General Laws, Chapter 140, Section 151A, and shall forthwith pay over such money to the Town Treasurer.

G: DEFINITIONS

1. Keeper: Keeper shall mean any individual or organization, other than the owner, harboring or possessing a dog.
2. Owner: Owner shall mean any person or organization who owns a dog.
3. Working Dog: Working dog refers to a dog used in the performance of a particular set of tasks, while used in such a capacity. Examples include guard dogs, seeing eye dogs, and dogs used to control a farmer's flock or herd.
4. Hunting Dog or Sporting Dog: Hunting or sporting dog means a dog under the control and direction of its owner or keeper while used in training or actual hunting. It also includes dogs used in events or trials participating under sanctioned competitions.
5. Nuisance: Nuisance shall be defined as any of the following:
 - a. Injuring or menacing a person.
 - b. Injuring or menacing any animal or fowl.
 - c. Chasing vehicles, including bicycles.
 - d. Being at large, not under control of its owner or keeper, including on school

property and recreational areas.

- e. Causing any disturbance, including barking, howling, and disturbing the peace.
- f. Defecating anywhere but on the property of its owner or keeper.
- g. Destruction of property.
- h. Any unsprayed female dog in season shall be deemed a public nuisance when not confined indoors or housed in a veterinary hospital or registered kennel.

H: LICENSING. Any dog six months old or older shall be licensed by its owner or keeper. The license shall be visibly displayed on the dog. Failure to comply with this section constitutes a violation of this bylaw.

I: PROHIBITIONS.

- 1. No owner or keeper shall allow a dog to become a public nuisance as defined in Section G, Subsection 5, Paragraphs A through H inclusive. Failure to comply with this section constitutes a violation of this bylaw.
- 2. Any dog that bites a person shall be impounded by the Dog Officer and quarantined for ten (10) days, subject to Massachusetts General laws, Chapter 129, Section 21 and Chapter 129, Section 30.
- 3. This bylaw shall not be construed to prohibit the use of hunting, sporting or working dogs in their normal capacities.

J: IMPOUNDMENT.

- 1. Notice to Owner or Keeper. The Dog Officer shall immediately notify the owner or keeper of any dog impounded under the provisions of this bylaw, if the dog is licensed or if such owner or keeper is known.
- 2. Redemption of Impounded Dogs. The owner or keeper of any dog impounded under the provisions of this bylaw may redeem such dog, provided he or she first:
 - a. Procures from the Town Clerk a license and tag for any such dog that is not licensed.
 - b. Reimburses the Dog Officer for his or her expenses at the rate set by the

Dog Control Board.

- c. **Disposition of Unredeemed Dogs.** Any dog which has been impounded under the provisions of this bylaw and has not been redeemed by its owner or keeper within ten (10) days, may be disposed of in accordance with the provisions of Massachusetts General Laws, Chapter 140, Section 151A.

K: VIOLATIONS. Violations of this bylaw shall be punishable by such fines as set by the Dog Control Board, but in no case less than fifteen dollars (\$15.00).

L: ENFORCEMENT. The Dog Officer or police shall be empowered to enforce provisions of this bylaw. fines assessed under this bylaw shall be paid to the Town Clerk within 21 days of issuance of a citation by the Dog Officer or police. Failure to pay such fine shall be punished by a complaint issued by the Town of Douglas in District Court.

M: APPEALS. Any person receiving a citation has the right to appeal by written notice to the Dog Control Board within ten (10) business days of issuance.

The Dog Control Board shall convene a hearing on the appeal within 30 days of the date of receipt of the request for appeal.

The Dog Control Board shall issue its decision on appeals within 30 days of the date of the appeal hearing.

Any person shall have the right to appeal decisions of the Dog Control Board to the District Court within 20 days of the date of the decision.

Passed by a majority standing vote: yes 69, no 51.

The meeting was adjourned at 11:50 a.m.

A True Copy,

Attest:

BettyAnn McCallum, Town Clerk

SUMMARY

Annual Town Meeting - May 18, 1991

Amended 11/18/91

Money to be raised & appropriated (tax levy):

Article 4 & 5 (General Government)	\$5,737,775.52	\$5,699,681.84
Article 19 (Fire Station Study)	4,000.00	
Total To Be Raised & Appropriated	***\$5,741,775.52	\$5,703,681.84

Money to be transferred (from other sources):

Article 8(Ambulance & Training)	\$14,577.00	(from Amb. Res. Rec.)
Article 12 (Sewer Debt Service)	22,165.00	(from Sewer Better.)
Article 15 (1992 Revaluation)	19,206.00	(Reval. Escrow)
Total To Be Transferred	\$55,948.00	

Money to be appropriated (from offset receipts):

Article 11(Board of Health)	\$17,000.00	(Sanitation Fees)
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Unspecified

Article 18(1992 Revaluation)	\$15,000.00	(Unspecified)
Article 18 is to be considered Raise & Appropriate according to Town Counsel per letter dated 6/22/81.		

***Total To Be Raised & Appropriated	\$5,756,775.52	\$5,718,681.84
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SPECIAL TOWN MEETING

Wednesday, June 26,1991

Pursuant to the foregoing warrant the inhabitants of the Town of Douglas, who are qualified to vote in elections and town affairs met in the Municipal Center on Depot Street in East Douglas on Wednesday, June 26,1991, at 7:00 p.m. There being a quorum present (18 registered voters), the meeting was called to order by the Moderator, Patricia A. Manning. The warrant was read by Mrs. Manning and the Town voted as follows:

ARTICLE 1.

The Town voted to transfer four thousand seven hundred twenty-five (\$4,725.00) dollars from Insurance Reimbursements under \$10,000.00 Account, Five thousand (\$5,000.00) dollars from Police Salary Account, four thousand (\$4,000.00) dollars from Police Expense Account and two thousand three hundred (\$2,300.00) from Free Cash to the Cruiser Account for the purpose of purchasing a new police cruiser.

Passed by a unanimous voice vote!

ARTICLE 2.

The Town voted to transfer seven hundred seventy (\$770) dollars from Free Cash to the Street Light Account.

Passed by a unanimous voice vote!

ARTICLE 3

The Town voted to transfer eleven thousand (\$11,000.00) dollars from Free Cash to the Town Counsel Expense Account.

Passed by a unanimous voice vote!

ARTICLE 4.

The Town voted to transfer the sum of five hundred forty(\$540.00) dollars from Free Cash to the Valuation and Street List Account.

Passed by a unanimous voice vote!

The meeting was adjourned at 7:04 p.m.

A True Copy,

Attest:
BettyAnn McCallum, Town Clerk

SUMMARY
Wednesday, June 26, 1991

Money to be transferred (from other sources:)		
Article 1(new police cruiser)	\$4,725.00	from Insur.Reim.
	5,000.00	from Police Salaries
	4,000.00	from Police Expense
	2,300.00	from Free Cash
	\$16,025.00	
Article 2(Street Light Account)	\$770.00	from Free Cash
Article 3(Town Counsel Expense)	11,000.00	from Free Cash
Article 4(Valuation & Street Lists)	540.00	from Free Cash
Total To Be Transferred	\$28,335.00	

APPOINTMENTS FOR FISCAL 1992

Assistant to Selectmen	Eleanor A. Luneau	1 yr.
Building Inspectors	William Carter	“
	Michael Kacmarcik,Alternate	“
Plumbing Inspectors	Joseph Saster	“
	Florendo Colonero, Alternate	“
Electrical Inspectors	Richard Wallis	“

	Wayne Hickey, Alternate	"
Gas Inspector	Joseph Saster	"
Civil Defense Director	Ernest Marks	"
Tree & Moth Superintendent	Leon Mosczynski	"
Fence Viewers	Peter Coppola	"
	Joel Smith	"
	Michael Yacino	"
Bridge Viewer	Edward A. Therrien	"
Conservation Commission	Pamela Schwartz	3 yrs.
	Richard Downs	"
	Dennis Michalik	"
Highway Superintendent	Edward Therrien	1 yr.
Board of Appeals	Arthur J. McGuinness	3 yrs.
Finance Committee	Leon T. Sochia, III	3 yrs.
	John J. Kelly	"
	Eben Chesebrough	"
Industrial Development Comm.	Jerome Jussaume	7 yrs.
Historical Commission	Richard Preston	3 yrs.
	David Kmetz	3 yrs.
Historic District Study Comm.	Elliott Chesebrough	1 yrs.
	Ann Dix	"
	Ona Fleet	"
	Elaine Budzyna	"
	Merritt Tetreault	"
	Jean Peterson	"
	Donna Kmetz	"
	John Beukema	"
Police Department	Chief John Koslak	"
Veterans Director	Theodore Cormier	"

Board of Health	Thomas Schwartz	3 yrs.
Forest Fire Warden	Joseph Nedoroscik, Chief	1 yr.
Firemen	Joseph Nedoroscik, Chief	1 yr.
	Philip A. Brule, Asst. Chief	"
	Michael E. Cahill, 1st Eng.	"
	Leon T. Sochia, IV, 2nd Eng.	"
	Joseph H. Quintal, Jr., 3rd Eng.	"
	Ernest R. Marks, Jr.	"
	Dexter B. Perkins	"
	Peter Campo	"
	David M. Ballard	"
	Daniel W. Dunleavy, Jr.	"
	Brian K. Josey	"
	James M. Halacy	"
	James Tetreau	"
	Louis Paul Somers	"
	Robert Guiou	"
	John Kelly	"
EMT Roster	Linda Nadeau	1 yr.
	Alberta Collins	"
	Vivian Cranska	"
	Wendy Daigle	"
	James Halacy	"
	Raymond Nadeau	"
	Debra Perkins	"
	Anna Halacy	"
Dog Officer	Michelle French	"
Animal Inspector	Richard Downs	"
Measurer of Lumber	Justin Ballou	"
	Andrew J. Baca, Jr.	"
	Charles L. Church	"
Housing Partnership	Robert J. Murphy	"
	Cindy Jezerski	"
	Thomas Schwartz	"
	Arthur McGuinness	"
	John Petraglia	"
	Edwin Taipale	"
	Matthew Dietz	"

Cable Television Advisory Comm.	Edward Martinsen	“
	William Mahoney	“
	Curtis Martinsen	“
	David Wnukowski	“
	David Lamontagne	“
	Vincent O’Connell	“
	Richard Preston	“
Police Building Committee	Thomas Schwartz	“
	Edward Therrien	“
	Kevin Bliss	“
	Glenn Gilbert	“
	Harold Keith	“
	Raymond Cormier, Alternate	“
	John Koslak, Alternate	“
Aquifer Committee	Eben Chesebrough	“
	Joseph Saster	“
	Pamela Schwartz	“
	Clifford Ballou	“
	Vacancy	
Art Council	Linda Ballou	“
	Bernie Bergstrom	“
	John Crawford	“
	Sally O’Day	“
	Peter Toohil	“
	Ed Phelps	“
	Ann Dix	“
Insurance Commission	Linda Kogan	“
Conservation Commission	Cynthia DiNardo	3 yrs.
	Linda Millette	3 yrs.
	Joseph Savick	2 yrs.
Planning Board	Charles Church	til May Election
Central Mass. Reg.Planning Comm.	Carol Gogolinski	1 yr.
Council on Aging	Lea Bradley	1 yr.
	Ethel Cahill	1 yr.
	George Rosebrooks	1 yr.
	Mary Dtugocenski	1 yr.

Ray Cormier	1 yr.
Eli Richard	1 yr.
Ona Fleet	1 yr.
Bill Bradley	1 yr.
Fannie Yacino	1 yr.
Oscar Salo	1 yr.
Laura McMahon	1 yr.

RESIGNATIONS:

James W. Cody	Planning Board	March 19, 1991, term expires 5/94
Christine Miller	Insurance Commission	November 13, 1991

SPECIAL TOWN MEETING November 18, 1991

Pursuant to the foregoing warrant the inhabitants of the Town of Douglas, who are qualified to vote in elections and town affairs met in the Municipal Center on Depot Street in Douglas on Monday, November 18, 1991, at 7:00 p.m. There being a quorum present (57 registered voters), the meeting was called to order by the Moderator, Patricia A. Manning. The warrant was read by Mrs. Manning and the Town voted as follows:

ARTICLE 1.

The Town voted to transfer from Town counsel Salary Account FY92 budget two thousand five hundred thirty-three dollars seventy-six cents (\$2,533.76) to pay a prior year bill.

Passed by a unanimous voice vote!

ARTICLE 2.

The Town voted to accept the Equal Education Opportunity Grant for the Douglas Public Schools for the 1991-1992 school year in the amount of two hundred sixty-one thousand nine hundred four (\$261,904.00) dollars under the provisions of G.L., Chapter 70A, Section 5, as inserted by Chapter 188 of the Acts of 1985. Said grant shall be expended by the School Committee for direct educational expenditures.

Passed by a unanimous voice vote!

ARTICLE 3

The Town voted to accept the Equal Educational Grant for FY 1992 in the amount of four hundred four thousand nine hundred forty-one (\$404,941.00) dollars under the provi-

sions of M.G.L., Chapter 70A, Section 5, as inserted by Chapter 188 of the Acts of 1985. Said grant shall be paid by the Commonwealth to and expended by the Blackstone Valley Regional School District Committee for direct services expenditures.

Passed by a unanimous voice vote!

ARTICLE 4.

The Town voted to transfer the sums of eighty thousand two hundred thirteen(\$80,213.00) dollars from Interest Receipts Reserved for Appropriation Account, thirty-eight thousand one hundred twenty-nine(\$38,129.00) dollars from the Stabilization Fund Account and one hundred twenty thousand (\$120,000.00) dollars from Certified Free Cash Account to offset the FY 1992 tax rate.

Passed by a unanimous voice vote!

ARTICLE 5.

The Town voted to reduce the amount raised and appropriated at the Annual Town Meeting in the amount of forty-eight thousand nine hundred seventy-six (\$48,976.00) dollars from the Sewer & Debt Interest Account and further, to transfer the sum of twenty-three thousand six hundred forty(\$23,640.00) dollars from the Sewer Pre-Construction Appropriation Account and the sum of twenty-five thousand three hundred thirty-six (\$25,336.00) dollars from the Sewer Betterment Receipts Reserved for Appropriation Account to the Sewer Debt and Interest Account.

Passed by a unanimous voice vote!

ARTICLE 6.

The Town voted to reduce the amount raised and appropriated at the Annual Town Meeting by the sum of four hundred (\$400.00) dollars from the Pine Grove Cemetery Account and further, transfer the sum of four hundred (\$400.00) dollars from the Cemetery Lots Receipts Reserved for Appropriation Account to the Pine Grove Cemetery Account.

Passed by a unanimous voice vote!

ARTICLE 7.

The Town voted to reduce the Dog Officer Expense Account by the amount of four thousand(\$4,000.00) dollars and further to transfer the sum of four thousand (\$4,000.00) dollars from the Dog Receipts Reserved for Appropriation Account to the Dog Officer Expense Account.

Passed by a unanimous voice vote!

ARTICLE 8.

The Town voted to reduce the amount raised and appropriated at the Annual Town Meeting by one thousand six hundred fifty-two(\$1,652.00) dollars for the Blackstone Valley Regional School.

Passed by a unanimous voice vote!

ARTICLE 9.

The Town voted to amend the action taken at the Annual Town Meeting on May 18, 1991, relative to the wages of certain town employees that were level funded. These wages being retroactive from July 1, 1991, to June 30, 1992, as follows:

Assistant to Selectmen	\$19,783.21
Selectmen's Clerical	11,344.01
Town Accountant	17,711.88
Assessors' Clerical	18,777.93
Tax Collector Salary	16,078.30
Tax Collector's Clerical	4,054.08
Treasurer Salary	19,308.38
Treasurer's Clerical	9,321.50
Town Clerk Salary	10,758.35
Town Clerk Clerical	7,154.38
Transfer Station Operator	10,242.81
Health Clerical	13,506.35
Transfer Assistant	8,529.14
Water Superintendent	31,363.50
Water/Sewer Asst.	19,331.04
Sewer Superintendent	22,540.52
Nurse Salary	17,055.77
Highway Salaries	184,956.03
Building Dept. Clerical	13,448.71
Town Hall Janitor	7,316.30
Reserve Officers	22,412.80
Dispatcher Account	58,582.28
Library Salaries	37,851.47

(Article 9 amends Articles 3 & 4 of the Annual Town Meeting of May 18, 1991, by a total of \$16,934.82.)

Passed by a unanimous voice vote!

ARTICLE 10.

The Town voted to raise and appropriate ten thousand nine hundred fifty (\$10,950.00) dollars for Landfill Debt & Interest.

Passed by a unanimous voice vote!

ARTICLE 11.

The Town voted to raise and appropriate the sum of seven thousand seven hundred (\$7,700.00) dollars for Aquifer Debt & Interest.

Passed by a unanimous voice vote!

ARTICLE 12.

The Town voted to raise and appropriate an additional sum of two thousand (\$2,000.00) dollars for Worcester county Retirement.

Passed by a unanimous voice vote!

ARTICLE 13.

The Town voted to amend Article 3 as passed at the Special Town Meeting held on November 29, 1990, by striking the phrase "not to exceed the amount of three hundred twenty-five thousand (\$325,000.00) dollars" and placing in lieu thereof the following phrase: "not to exceed the amount of three hundred fifty thousand (\$350,000.00) dollars."

Passed by a majority voice vote!

ARTICLE 14.

The Town voted to hear the report of the Airport Siting Study Committee on the possible location of an airport in the Town of Douglas.

Richard Preston read the report.

Accepted by a unanimous voice vote!

ARTICLE 15.

The Town voted to reject and oppose the siting of an airport in the Town of Douglas and that the Massachusetts Aeronautics Commission will not act in any manner that would include the Town of Douglas in their siting of an airport.

Passed by a unanimous voice vote!

The meeting was adjourned at 8:10 p.m.

A True Copy,

Attest:

BettyAnn McCallum, Town Clerk

SUMMARY
November 18, 1991

Money to be raised & appropriated (tax levy):

Article 9 (Gen. Gov't Salaries)	\$16,934.82
Article 10 (landfill Debt & Interest)	10,950.00
Article 11 (Aquifer Debt & Interest)	7,700.00
Article 12 (Worcester County Retirement)	2,000.00
Total To Be Raised & Appropriated	\$37,584.82

Money to be borrowed:

Article 13 (Aquifer Lane Acquisition)	\$25,000.00	(additional to \$325,000 voted 11/29/90)
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Money to be transferred (from other sources:)

Article 1 (from FY92 Town Counsel Salary)	\$2,533.76	(FY 91 outstanding bill)
Article 4 (Interest Receipts Res. for Approp.)	\$80,213.00	
(Stabilization Fund)	38,129.00	(Offset FY92 Tax
(Free Cash)	120,000.00	Rate)
Article 5 (Sewer Pre-Const. Approp.)	\$23,640.00	(Sewer Debt &
(Sewer Betterment Receipts)	24,336.00	Interest)
Article 6 (from Cemetery Lots Receipts)	\$400.00	(Pine Grove Cem.)
Article 7 (from Dog Rec. Res. Acct.)	\$4,000.00	(Dog Off.Exp.Acct.)
Total To Be Transferred	\$293,251.76	

Money to be reduced (from raise & appropriate):

Article 5 (from Sewer Debt & Interest Acct.)	\$48,976.00	(5/18/91)
Article 6 (from Pine Grove Cem. Acct.)	400.00	(5/18/91)
Article 7 (from Dog Officer Exp. Acct.)	4,000.00	(5/18/91)
Article 8 (from Blackstone Valley Reg. Sch.)	\$1,652.00	(5/18/91)
Total Amount To Be Reduced	\$55,028.00	

DEATHS - 1991

January

17	Oscar C. Freeman
18	Joseph F. Carter
20	Lucy E. Spencer
24	Stephen P. Loffredo

February

21	Stanley J. Wesgan
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March

9	Ellen Mae Kemplin
17	Loarimer Grocki
24	Stephen T. Neomany

April

12	Blenda J. Peters
15	Richard W. Burch
19	Jean S.B.S. Gagnon
30	Nina V. Sherman

May

19	Bessie L. Thomas
31	Daniel M. Marohn

June

6	Evelyn F. Kinney
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July

13	Christine M. Skamarack
21	James L. Lewis

August

3	Joseph J. Majkut
13	Charles M. McDonald
15	Susan T. Gavlak
22	Cecile C. Carter

October

6	Everett M. Parrott
22	John J. Kolumber
24	Robert J. Prentiss
31	Fernand J. Berube

November

16	Leonard William Carter
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December

5	Caroline M. Dukes
25	John M. Virostek

MARRIAGES — 1991

February

- 16 Christopher Thomas Yacino and Melissa Jeanne Smith
- 16 Kenneth Lawrence King and Stephanie Lee Hutnak

March

- 2 Douglas M. Cooney and Kim Mitchell
- 15 Lawrence E. Carlberg and Ellen Marie DiGregorio
- 16 Steven S. Pope and June M. Doud

April

- 21 James M. Lyons and Jacquelyn Marie Basler

May

- 25 Steven Paul Mitsin and Ellen Mary Peoples
- 25 Thomas Edward French and Bonnie Ann St. Laurent

June

- 1 David James Brown and Shari-Lynn Gould
- 8 William J. Urbanowski, Jr. and Martha Ann Garabedian
- 9 Patrick J. Kelly and Cheryl Lynn Ballou
- 22 Carl M. Burgess and Paula Jean Parella
- 29 Timothy Scott Shields and Lisa Marie Forcier
- 30 Adam D. Gustafson and Karen M. Janczyk

July

- 27 Glenn Francis Gerardi and Cynthia Roberts Dudley

August

- 3 Kenneth R. Lariviere and Paula M. Mahoney
- 24 George Edward Frost, III and Kristin Ann Finnerty

September

- 14 Philip Richard Millette and Linda Ann Izbicki
- 14 Charles Anthony Chapman and Lisa Marie Mancini
- 21 P. Brian Kane, Jr. and Michelle Anne Yacino
- 21 Robert Anthony Martin and Denise M. Ege
- 25 Everett Melvin Parrott and Barbara Lavergne

October

- 3 Joseph Albert Manyak and Rose Mary Obloczynski
- 12 Stephen John DeJordy and Heather Marie Martin
- 13 Martin A. Hippert and Lori-Ann Halley
- 19 Peter Joseph Wnukowski and Patricia B. Bodley

November

- 9 Mark Antony Mungeam and Leslie Kay Breault
- 21 Ronald A. Fortier, Jr. and Lisa B. Baillargeon
- 30 Richard Douglas Pellon and Tami Ann Gray

December

- 20 William K. LaPan and Lou Ann Bangma
- 29 Wendell C. Harris and Dorothy L. Sullivan
- 31 Phillip Scott Sheridan and Laurie Ann Wooster

BIRTHS — 1991

January

- 4 Travis McLaughlin
Richard J. and Donna L. (King) McLaughlin
- 7 Robert Andrew Campbell
William M. and Kathleen A. (Oldroyd) Campbell
- 11 Cory Daniel Saucier
Stephen P. and Tina O.(Furno) Saucier
- 11 Katie Ann McDonald
Kevin M. and Carol A. (Strzelewicz) McDonald
- 30 Ashley Marie Dawes
Michael J. and AnnMarie (Pellerin) Dawes

February

- 7 Daniel Kerri Goodwin
Donald F. and Heidi J. (Socha) Goodwin
- 20 Madeline Elena Genatossio
John P. and Catherine A.(Chupka) Genatossio
- 22 Rochelle Marie LeBlanc
David M. and Michelle Ann (Deshayes) LeBlanc
- 26 Corey William Nichols
Kenneth M. and Jean L. (Davis) Nichols

March

- 4 Kayla Marie Kupcinskas
Mark J. and Eva B. (Allard) Kupcinskas
- 31 Jeffrey Benjamin White
Richard P. and Rita M. (Mandras) White

April

- 1 Lindsey Nicole Daoust
Kenneth L. and Julie A. (Alves) Daoust
- 10 Brooke Lee Moore
Scott R. and Marie A. (Dalton) Moore
- 21 Stelliana Irene Chalkiadakis
Nikolaos and Chrysoula (Panagiotidis) Chalkiadakis
- 24 Shannon Claire Lyons
Roy W. and Carol A. (Sherman) Lyons
- 24 Matthew Prince Carroll
Stephen B. and Kimberly J. (McNelly) Carroll

May

- 1 Justin Edward Stolarczyk
John E. and Pamela M. (Farrand) Stolarczyk
- 9 Bruce Jeffrey Boisvert, Jr.
Bruce J. and Regina M. (Perras) Boisvert
- 10 Hannah Beatrice Quintal
Joseph H. and Joyce A. (Baker) Quintal

- 10 Sean Ronald Ebbeling
Ronald J. and Ann-Marie (McCluskey) Ebbeling
- 15 Andrew Robert Mulready
John P. and Susan A. (Milewski) Mulready
- 16 Lisa Ann Christiansen
Dudley O. and Tammarie K. (Pontes) Christiansen
- 22 Natasha Lee Rothrock
David P and Sheila A. (Bouvier) Rothrock
- 24 Jesse Robert Yacino
Robert A. and Linda A. (Koberski) Yacino
- 24 Lindsay John Gaulin
Brian E. and Cathy A. (Letendresse) Gaulin
- 28 Jeremy Richard Reynolds
Scott M. and Robin M. (Anderson) Reynolds
- 31 Joshua Michael Cunningham
Paul J. and Jacqueline B. (Blake) Cunningham
- 31 Victoria Elizabeth Holmes
Paul R. and Sherry L. (Brier) Holmes

June

- 1 Alex Joseph Chizy
Michael P. and Marie T. (Sutherland) Chizy
- 3 Benjamin William Perkins
David W. and Carol M. (Moore) Perkins
- 7 Shannon Addie Milkman
James B. and Erin K. (Gustin) Milkman
- 9 Carresse Ann Gray
Sung W. and Judy A. (Bergeron) Gray
- 20 Devin Lucas Velez
Freddie and Delmay J. (Rodas) Velez
- 21 Molly Elizabeth Lace Anderson
Kurt W. and Deborah E. (Wilson) Anderson
- 22 Stephanie Anne Gosselin
Daniel J. and Jacqueline A. (Jackson) Gosselin
- 22 Kristine Marie Jones
David A. and Deborah A. (Valliere) Jones
- 23 Derek Ryan Campbell
Dale R. and Pamela J. (Henry) Campbell
- 28 Brad Mark Migliacci
Dominic A. and Lisa B. (DiPilato) Migliacci

July

- 8 Tyler Dean Gurney
Charles N. and Christine L. (Girard) Gurney
- 22 Rachel Elizabeth Gates
David J. and Anne-Marie (Jackson) Gates

- 25 Emily Theresa Wilcox
Jon S. and Patricia M. (McCormack) Wilcox
- 25 Melissa Claire Perkins
Thomas J. and Claire M. (Higgins) Perkins
- August**
- 1 Stephen Foster Pytko
Paul F. and Nadeen M. (Plasse) Pytko
- 7 Adriana Lynn Danforth
David A. and Kathleen A. (Macchi) Danforth
- 11 Samantha Jean O'Day
Paul F. and Bonnie J. (Letourneau) O'Day
- 13 Shelly Lynn Croteau
Dennis P. and Joy T. (Trudel) Croteau
- 23 Keri Ann Richardson
Gary C. and Barbara A. (Lebel) Richardson
- 25 Christopher James Espanet
Edward A. and Marta L. (Wright) Espznet
- September**
- 9 Julia Lynne Basal
Joseph D. and Linda K. (Sajdak) Basal
- 11 Hannah Shelby Perkins
James M. and Susan T. (Townsend) Perkins
- 11 Alexandra Mae Bishop
Dennis W. and Donna M. (Seitz) Bishop
- 12 Timothy John Brosnahan
John J. and Kathy J. (Downs) Brosnahan
- 18 Kristen Louise Rogowski
Roland F. and Sheila L. (Rose) Rogowski
- 20 Ryan Joseph Blair
Scott R. and Maureen A. (Finnegan) Blair
- 23 Matthew Richard Ballou
Michael D. and Pamela J. (Orphan) Ballou
- October**
- 21 Christina Lee Schotanus
Steven and Teena L. (Wade) Schotanus
- 23 Shannon Julian Hester
Mark E. and Linda A. (Julian) Hester
- November**
- 1 Elizabeth Ann Ferguson
Michael J. and Debra L. (Gjeltema) Ferguson
- 1 Kendra Lynn Woudenberg
John M. and Jodie L. (Asma) Woudenberg
- 2 Ashley Nicole DiLuca
William A. and Linda G. (Beaudoin) DiLuca

Erik Neil Brillhart
 Harry J. and Vicki L. (Clomes) Brillhart
 Britnii Jordan Dyer
 John J. and Robin L. (Keith) Dyer
 Jessica Elizabeth Slavin
 James B. and Wendy A. (Nyman) Slavin
 Jesse Jonathan Gosselin
 Craig D. and Tonia T. (Friend) Gosselin
 Kathryn Mariah Bowen
 Samuel H. and Gail A. (Gately) Bowen

iber

Meghan Elizabeth Bloniasz
 Richard L. and Donna M. (Neslusan) Bloniasz
 Brenna Jamelle Elaine Sharleville
 Blaine J. and Jeannette I. (Reed) Sharleville

TOWN CLERK'S REPORT

1991 Dog Licenses Sold

Males & Females	183
Neutered Males & Spayed Females	513
Kennel - \$30.00	4
Kennel - \$40.00	1
Kennel - \$50.00	3
TOTAL	704

Census

1980 (State Census)	3,721
1984	4,003
1985 (State Census)	4,077
1985 (Town Census)	4,162
1986	4,257
1987	4,403
1988	4,657
1989	4,737
1990	4,871
1991	4,967

1991 Receipts to Treasurer

Parking Tickets	\$370.00
Dog Fines	1,740.00
Street Lists	298.00
Zoning Bylaws	170.00

Subdivision Bylaws	35.00
Photocopies	44.50
Town Bylaws	5.00
Maps	16.00
Raffle Permits	30.00
Town Hall Rental	15.00
Subscriber Fees/Cable TV	615.00
TOTAL	\$3,339.00

Office Hours

Monday through Thursday:
9:00 a.m. — noon, 1:00 — 3:00 p.m.
Tuesday evenings: 6:00 — 8:00 p.m.
CLOSED FRIDAYS

Respectfully submitted,

BettyAnn McCallum
Town Clerk

REPORT OF THE BOARD OF ASSESSORS

Assessed Valuation of Town \$265,367,445

CLASSIFICATION

I	Residential	\$241,988,462
II	Open Space	86,216
III	Commercial	7,731,816
IV	Industrial	11,130,777
V	Personal Property	4,430,174
Total Taxes Levied for Fiscal Year 1992		\$3,343,629.80
	Real Estate	\$3,287,809.61
	Personal Property	55,820.19
Number of Parcels Assessed		3,412
Valuation of Exempt Property		\$ 12,234,116
(ie.,town owned, state owned, non-profit charitable)		
Valuation of Chapter Land Properties		\$ 2,408,776
(ie., Ch.61-Forestry, Ch.61A-Agriculture, Ch.61B-Recreation)		
Average Assessed Value of Single Family Residence		\$114,200
Median Assessed Value of Single Family Residence		110,300

Motor Vehicle Excise Commitments	
January 1991 thru December 1991	\$245,183.55
Number of Motor Vehicles Assessed	5,408
Fiscal Year 1991 Real Estate and Personal	
Property Abatements	\$ 26,504.61
Fiscal Year 1991 Exemptions	\$ 29,805.00
(ie., Blind, Elderly, Veterans, Hardship)	

Calendar year 1991, saw suppressed real estate activity with a general trend toward lower selling prices. The Board of Assessors issued a letter stating the current trend, and undertook an assessment/sales ratio study. The results of that study resulted in lowering the assessed base lot values, effective 1992.

Total abatements were down 38% from the previous year, which is indicative of an upgraded record keeping system and a broader understanding by the public as to the assessment process.

In the second year of cyclical reinspections, the Board contracted with Cardinal Municipal Services. Field reviews were done on the January 1990 thru June 1991 building permits and the results entered into the records.

The Assessors voted to accept June 30 as the new calendar year for calculating new growth. The net result will be a six (6) months' gain (adjusting year only) of total activity in 1992.

After one trying experience with the County Commissioners, all future abatement appeal cases will be processed through the Appellate Tax Board.

The Board held several meetings with the Tax Collector regarding record keeping and collection programming. It is our recommendation that the Tax Collector's Office be upgraded with a computer and tied into one common data base.

The Board voted to issue preliminary tax bills for the first time since the office was automated.

The Board pays tribute to John M. Virostek, former Chairman of the Board, who served several years on the Board of Assessors.

Respectfully submitted,

Douglas Board of Assessors
Kevin W. Doyle, Chairman
Irwin T. Smith, Member
Jerome D. Jussaume, Member

REPORT OF THE COLLECTOR OF TAXES

To the Board of Selectmen, and the Citizens of the Town of Douglas.

The following is a breakdown of monies collected and turned over to the Treasurer for the period January 1, 1991, through December 31, 1991.

REAL ESTATE

1992	\$1,176,902.49
1991	2,818,375.67
1990	105,485.73
1989	1,903.71
1988	268.50
1987	251.42
1986	217.46
	<u>\$4,103,404.98</u>

PERSONAL PROPERTY

1992	\$17,453.01
1991	36,791.59
	<u>\$54,244.60</u>

MOTOR VEHICLE EXCISE TAX

1991	\$175,814.21
1990	44,603.93
1989	1,516.16
1988	518.98
1987	494.27
1986	76.45
1985	22.07
1984	17.00
	<u>\$223,063.07</u>

WATER USE

1991	<u>\$64,478.98</u>
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SEWER USE

1991	<u>\$61,570.13</u>
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WATER SYSTEM DEVELOPMENT FEE'S AND WATER REPAIR ACCOUNTS

1991	<u>\$59,884.60</u>
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WATER AND SEWER LIENS

1990	<u>\$345.16</u>
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SEWER ASSESSMENTS

1992	\$15,008.39
1991	117,902.10
1990	353.99
	<u>133,264.48</u>

COMMITTED INTEREST

1992	8,019.62
1991	10,214.54
1990	139.86
	<u>18,374.02</u>

LOCK BOX-EARNED INTEREST

1991	<u>\$22.57</u>
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INTEREST

1992	355.75
1991	23,236.51
1990	21,113.16
1989	333.57
1988	15.06
1987	10.58
1986	1.22
1985	.25
1984	.26
	<u>\$45,066.36</u>

FEES

1991	\$11,965.00
1990	3,159.00
1989	356.00
1988	167.00
1987	98.00
1986	48.00
1985	12.00
1984	8.00
	<u>\$15,813.00</u>

Assessments collected	\$4,718,630.02
Fees and interest	60,901.93
TOTAL COLLECTED	<u><u>\$4,779,531.95</u></u>

The collector's office is open to the public on Monday, Wednesday and Thursday from 9-12 & 1-4 PM and Tuesday Evening from 6-8 PM.

Respectfully submitted,

Anne M. Burgess
Collector of Taxes

REPORT OF THE TOWN ACCOUNTANT

Board of Selectmen
Residents of Douglas

The following reports are presented for your information:

Balance Sheet — General Fund — June 30, 1991

Statement of Revenue and Expenditures — General Fund — Year Ended June 30, 1991

Detail Statement of Expenditures — Budget and Actual — General Fund — Year Ended June 30, 1991

Please be advised that there is a copy of our audited financial statements as on and for the year ended June 30, 1991 on file with the Town Clerk, as well as in the Treasurer's, Selectmen's, and Town Accountant's Offices.

Should a question arise concerning this or any other financial information for the Town of Douglas, we would be pleased to discuss it with you. Please feel free to contact our office at any time. Your involvement in the Town's fiscal affairs is important.

Sincerely,

Louise M. Redding
Town Accountant

TOWN OF DOUGLAS

Balance Sheet
General Fund
June 30, 1991

	June 30, 1991
Assets and Other Debits	
Cash:	
Unrestricted checking	\$1,550,479
Petty cash	100
Total cash	<u>1,550,579</u>
Taxes and Excises Receivable:	
Property taxes:	
Personal property taxes receivable	2,415
Real estate taxes receivable	432,323
Total property taxes	<u>434,738</u>
Tax liens	236,311
Excise taxes	<u>68,047</u>
Total taxes and excises receivable	<u>739,096</u>
User Charges, Liens, and Assessments:	
Sewer use	27,008
Water use	<u>40,570</u>
	<u>67,578</u>

Unapportioned sewer assessments	195,075
Sewer assessments added to taxes	6,031
Sewer interest added to taxes	2,330
Street assessment added to taxes	143
Street interest added to taxes	<u>13</u>
	203,592
Total user charges, liens, and assessments	<u>271,170</u>
Due From Other Funds:	
Due from agency fund	2,059
Due from highway fund	<u>267</u>
Total due from other funds	<u>2,326</u>
Amount to provide for payment of long-term bonds	7,029,325
Amount to provide for payment of benefits	200,202
Loans authorized	772,900
Less loans authorized and unissued	<u>(772,900)</u>
	0
TOTAL ASSETS AND OTHER DEBITS	<u><u>\$9,792,698</u></u>
Liabilities and Other Credits	
Warrants payable	\$458,457
Payroll withholdings	1,194
Other Liabilities	6,917
Due to other funds	242,389
Deferred revenue	979,252
Benefits payable	200,202
Long-term bonds	<u>7,029,325</u>
Total liabilities	<u>8,917,736</u>
Fund Equity:	
Fund balance reserved for appropriations	47,256
Fund balance reserved for encumbrances	46,557
Fund balance reserved for petty cash	100
Fund balance reserved for abatements & exemptions	31,014
Fund balance-Designated for cherry sheet	
advanced payment	574,729
Unreserved fund balance	<u>175,306</u>
Total fund equity	<u>874,962</u>
TOTAL LIABILITIES AND FUND BALANCES	<u><u>\$9,792,698</u></u>

TOWN OF DOUGLAS
Statement of Revenue and Expenditures
General Fund
Year Ended June 30, 1991

	Budget	Actual	Variance Favorable (Unfavorable)
Revenue:			
Property taxes:			
Personal property	\$38,729	36,772	(1,957)
Real estate	3,103,546	2,916,177	(187,369)
State aid	1,781,384	1,884,553	103,169
Motor vehicle excise tax	207,500	236,183	28,683
Penalties & interest on taxes	31,700	31,540	(160)
Water department	81,815	99,720	17,905
Sewer department	60,880	61,116	236
Licenses, permits fines, and fees	85,835	107,250	21,415
Interest	70,450	84,041	13,591
Sewer assessments		28,410	28,410
Refunds and other revenues	4,111	5,083	972
Tax titles redeemed		43,693	43,693
Total revenue	<u>5,465,950</u>	<u>5,534,538</u>	<u>68,588</u>
Other financing sources:			
Sanitation offset receipts	25,245	23,921	(1,324)
Appropriations from free cash	404,610	404,610	0
Appropriations carried forward from prior year	56,667	56,667	0
Transfers from other funds	60,324	66,663	6,339
Refunds and miscellaneous	6,537	6,475	(62)
Total other financing sources	<u>553,383</u>	<u>558,336</u>	<u>4,953</u>
Total revenue and other financing sources	<u>6,019,333</u>	<u>6,092,874</u>	<u>73,541</u>
Expenditures:			
Appropriations:			
General government	820,953	770,598	50,355
Police	409,193	406,846	2,347
Fire	47,737	44,502	3,235
Inspectors	45,164	44,225	939
Highways	421,882	413,742	8,140
Landfill	9,781	8,281	1,500
Transfer station	28,144	20,211	7,933
Wastewater	54,218	47,535	6,683
Water	124,484	110,733	13,751
Cemetery	1,400	1,261	139

Health, sanitation & inspection	43,097	39,543	3,554
Council on Aging	14,000	11,748	2,252
Veterans	6,446	5,588	858
Library	50,666	50,584	82
Culture & recreation	25,550	17,699	7,851
Education	2,607,715	2,575,109	32,606
Debt service	1,194,151	1,181,309	12,842
Total appropriations	<u>5,904,581</u>	<u>5,749,514</u>	<u>155,067</u>
Other local expenditures:			
State and county charges	8,441	8,441	0
Sanitation offset payments	25,245	20,018	5,227
Overlay deficits prior years	1,066	1,066	0
Overlay	<u>80,000</u>	<u>80,000</u>	<u>0</u>
	<u>114,752</u>	<u>109,525</u>	<u>5,227</u>
Total expenditures	6,019,333	5,859,039	160,294
Excess revenue and other financing sources over expenditures	<u>0</u>	<u>233,835</u>	<u>233,835</u>

TOWN OF DOUGLAS
Detail Statement of Expenditures - Budget and Actual
General Fund
Year Ended June 30, 1991

	Budget	Actual	Variance Favorable (Unfavorable)
General government:			
Moderator	100	100	0
Selectmen			
Selectmen salaries	1,950	1,950	0
Assistant to selectmen	19,207	19,029	178
Selectmen Clerical	11,386	10,115	1,271
Administrative assistant	1,275	1,275	0
Expenses	<u>6,190</u>	<u>6,092</u>	<u>98</u>
Total selectmen	<u>40,008</u>	<u>38,461</u>	<u>1,547</u>
Finance committee:			
Clerical	1,882	896	986
Reserve fund (untransferred)	<u>620</u>	<u>0</u>	<u>620</u>
Total finance committee	<u>2,502</u>	<u>896</u>	<u>1,606</u>
Town Accountant:			
Salary	17,196	17,196	0
Expenses	<u>630</u>	<u>566</u>	<u>64</u>
Total town accountant	<u>17,826</u>	<u>17,762</u>	<u>64</u>

Town audit	9,500	9,500	0
Assessors:			
Assessors' salaries	21,300	21,300	0
Expenses	15,578	14,857	721
Revaluation	19,206	0	19,206
Total assessors	<u>56,084</u>	<u>36,157</u>	<u>19,927</u>
Treasurer:			
Treasurer salary	18,746	18,746	0
Treasurer's vacation pay	2,163	2,163	
Clerical salaries	9,729	9,729	0
Expense	14,261	12,929	1,332
Total treasurer	<u>44,899</u>	<u>43,567</u>	<u>1,332</u>
Tax collector:			
Collector salary	15,610	15,610	0
Clerical salaries	3,936	3,778	158
Expense	7,130	7,111	19
Lock box	3,500	2,508	992
	<u>30,176</u>	<u>29,007</u>	<u>1,169</u>
Town Counsel	33,000	33,000	0
Tax title foreclosure	4,929	3,733	1,196
Town Clerk:			
Salary	10,445	10,445	0
Clerical salaries	6,946	6,944	2
Expenses	1,146	1,144	2
Val & street lists	1,080	1,065	15
Total town clerk	<u>19,617</u>	<u>19,598</u>	<u>19</u>
Election & registration:			
Salaries	325	325	0
Election expense	5,912	5,912	0
Registration expense	1,545	1,537	8
Total election & registration	<u>7,782</u>	<u>7,774</u>	<u>8</u>
Planning Board:			
Expenses	2,100	1,393	707
Comprehensive plan	2,500	2,500	0
Total planning board	<u>4,600</u>	<u>3,893</u>	<u>707</u>
Zoning board expense	2,700	403	2,297
Growth study committee	0	0	0
Industrial development commission	0	0	0
Industrial development comm. escrow	0	0	0
Public buildings:			
Town hall janitor	7,103	6,084	1,019
Town hall expense	10,000	7,595	2,405
Town hall renovation	767	767	0
Memorial H.S. maintenance	31,984	31,719	265

Douglas center maintenance	3,000	2,391	609
Total public buildings	52,854	48,556	4,298
Town reports	2,700	2,499	201
County retirement	99,495	99,495	0
Unemployment	10,000	5,234	4,766
Group insurance	261,950	256,269	5,681
Blanket insurance	120,231	114,694	5,537
Total general government	820,953	770,598	50,355
Police department:			
Regular salaries	296,202	295,063	1,139
Lock-up	2,000	2,000	0
Dispatcher	56,876	56,870	6
Expenses	38,090	37,962	128
Police cruisers/repair	16,025	14,951	1,074
Total police department	409,193	406,846	2,347
Fire department:			
Salaries	16,381	15,449	932
Forest fires	2,200	1,750	450
Expenses	9,395	9,256	139
Equipment	3,605	3,521	84
Fire transportation	1,545	1,545	0
Amb. & Training	14,611	12,981	1,630
Total fire department	47,737	44,502	3,235
Inspectors:			
Building dept. clerical	13,057	13,057	0
Building dept. fees	14,150	14,150	0
Building dept. expenses	1,873	1,856	17
Civil defense salary	175	175	0
Civil defense expense	200	0	200
Dog officer salary	4,635	4,635	0
Dog officer expense	8,374	8,252	122
Tree warden salary	100	100	0
Tree warden expense	2,000	2,000	0
Inspect. pest control	600	0	600
Total inspectors	45,164	44,225	939
Highways:			
Salaries	199,221	197,387	1,834
Expenses	21,150	21,116	34
Machinery maintenance	30,957	30,957	0
Local road improvements	40,000	38,831	1,169
Sidewalk repair	3,090	2,164	926
Highway railings	1,030	681	349
Highway bridges	1,030	922	108
Highway oilings	30,900	30,879	21

Highway loader	19,686	19,686	0
Snow removal	40,000	36,318	3,682
Street lighting	34,818	34,801	17
Total highways	<u>421,882</u>	<u>413,742</u>	<u>8,140</u>
Landfill:			
Gatekeeper	8,281	8,281	0
Landfill maintenance	<u>1,500</u>	<u>0</u>	<u>1,500</u>
Total landfill	<u>9,781</u>	<u>8,281</u>	<u>1,500</u>
Transfer station:			
Salaries	9,944	9,828	116
Maintenance	10,000	2,749	7,251
Monitor wells	<u>8,200</u>	<u>7,634</u>	<u>566</u>
Total transfer station	<u>28,144</u>	<u>20,211</u>	<u>7,933</u>
Wastewater:			
Supt. salary	30,450	30,000	450
Asst. salary	18,768	17,535	1,233
Sewer study	<u>5,000</u>	<u>0</u>	<u>5,000</u>
Total wastewater	<u>54,218</u>	<u>47,535</u>	<u>6,683</u>
Water:			
Supt. salary	21,884	21,884	0
Asst. salary	0	0	0
Water/Sewer comm. salary	900	900	0
Water/Sewer expense	83,200	82,949	251
Water/Sewer equipment	5,000	5,000	0
Water improv. engineering	<u>13,500</u>	<u>0</u>	<u>13,500</u>
Total water	<u>124,484</u>	<u>110,733</u>	<u>13,751</u>
Cemetery:			
Douglas center cem.	700	700	0
South Douglas cem.	300	237	63
Pine Grove cem.	<u>400</u>	<u>324</u>	<u>76</u>
Total cemetery	<u>1,400</u>	<u>1,261</u>	<u>139</u>
Health, sanitation & inspection:			
Health consultant	5,400	5,400	0
Board of health clerk	13,113	13,108	5
Meat/Animal salary	300	300	0
Meat/Animal expense	100	47	53
Sanitation fees	3,000	0	3,000
Board of health expense	4,625	4,129	496
Nurses salary	16,559	16,559	0
Solid waste committee expense	<u>0</u>	<u>0</u>	<u>0</u>
Total health, sanitation, & inspection	<u>43,097</u>	<u>39,543</u>	<u>3,554</u>

Council on Aging:

Expenses	14,000	11,748	2,252
Total council on aging	14,000	11,748	2,252

Veterans:

Director salary	2,644	2,644	0
Vet's dept. expense	527	361	166
Veterans benefits	3,275	2,583	692
Total veterans	6,446	5,588	858

Library:

Salaries	36,749	36,672	77
Expenses	13,917	13,912	5
Total library	50,666	50,584	82

Culture & recreation:

Recreation expense	16,000	15,987	13
Industrial development commission	2,500	0	2,500
Industrial development comm. escrow	5,000	0	5,000
Conservation commission	300	97	203
Housing authority	100	0	100
Recycling committee	150	115	35
Memorial Day	1,500	1,500	0
Total culture & recreation	25,550	17,699	7,851

Education	2,607,715	2,575,109	32,606
Debt service	1,194,151	1,181,309	12,842
Total appropriations	\$5,904,581	5,749,514	155,067

MOSES WALLIS DEVISE

To the Selectmen of the Town of Douglas:

The agent charges himself with the amounts due the Demise.

4000	Southern Pacific RR	3,340.00	
	2-3/4 8-1/2 1996		3,340.00
3000	UniBank	3,000.00	
			3,000.00
5000	UniBank	5,000.00	
			5,000.00
4000	UniBank	4,000.00	
			4,000.00
5000	UniBank	5,000.00	
			5,000.00
1000	UniBank	10,000.00	
			10,000.00

Bank of Boston	716.00
UniBank Savings	13,748.05
	<u>44,801.16</u>
Capital Reported Previously	6,686.22
	<u>38,117.94</u>
Income Due Town	10,615.51
Permanent Value	27,502.43

The agent has received as follows:

Balance UniBank	13,748.05
Bank of Boston	716.11
Southern Pacific AR	110.00
December 27 Dep. & Interest	1,172.80
Interest	370.91
Interest	260.41
Interest	366.13
	175.35
	<u>686.70</u>
	17,606.46

The agent has paid as follows:

Town of Douglas	1,300.00
Williams J. Wallis Salary	75.00
UniBank	25.00
	16,206.46

Bal Value of Devse
Dec 1991

4000	Southern Pacific RR	3,340.00	
			3,340.00
3000	UniBank	3,000.00	
			3,000.00
5000	UniBank	5,000.00	
			5,000.00
4000	UniBank	4,000.00	
			4,000.00
5000	UniBank	5,000.00	
			5,000.00
1000	UniBank	10,000.00	
			10,000.00
	Bank of Boston		716.11
	UniBank Savings		15,060.82
			<u>46,116.93</u>
	Capital Reported Previously		6,686.22
			39,430.71
	Income Due Town		11,928.28
	Permanent Value		27,502.43

**REPORT OF THE
POLICE DEPARTMENT
January 1 to December 31, 1991**

Dear Sirs:

I respectfully submit the 1991 annual Police Report:

CHIEF OF POLICE

John R. Koslak

SERGEANT

Glenn G. Gilbert

PATROLMEN

Gerald J. Beaupre

Richard J. McLaughlin

Patrick J. Kelly

David J. Brown

RESERVE OFFICERS

John S. Bloniasz

Jay M. Johnson

Daniel J. DiNardo

Norman L. Forget

Patricia K. Koslak

Susan E. Forget

Roger E. Martinsen

Leonard M. Vassar

Ronald A. Fortier, Jr.

Roanld E. Tetreau, Jr.

Edward Wrobel

Brett Fulone

SECRETARY

Patricia G. Brule

FULL TIME DISPATCHERS

Barbara L. Smith

Ronald A. Fortier, Jr.

RESERVE DISPATCHERS

Susan E. Forget

Roger O. Messier

William T. Seaver

Brett Fulone

Dawn E. Legassey

MONEY RECEIVED AND TURNED OVER TO TREASURER

Firearm Permits and Licenses	\$1,480.00
Reports for Ins. Cos. and Attorneys	366.00
Court Fines	22,850.20
Total	\$24,696.20

Respectfully submitted,
John R. Koslak
Chief of Police

**DOUGLAS POLICE DEPARTMENT
ACTIVITY REPORT
January 1, 1991 to December 31, 1991**

Complaints Investigated (See last Page)	6,981
Investigations and Assists for other Police Depts.	339
Arrests:	567
Part I	44
Part II	67
Motor Vehicle Violations	455
Hours at Court	369
Value of Stolen or Lost Property Recovered	\$1,000.00
Stolen M.V. Recovered for other Departments	4
Total Calls Received by Dispatcher	9,201
Cases in Court	456
M.V. Stolen in Town	4

TRAFFIC

Cars Stopped, Operators Summoned to Court, Vio. M.V. Laws	455
Total Motor Vehicle Citations	718
Accidents Investigated	105
Reportable Accidents	74
Fatal Accidents	—
Personal Injury	23
Property Damage	51

MISCELLANEOUS ACTIVITIES

Hours Special Duty (All Officers)	6,253
General Services	1,728
Money Escorts	4
Summons Served for this and other Departments	227
Unsecured Buildings (Business Establishments, Town Property, Etc.)	108
Street Lights Out and Reported to Authority	37
Emergency Messages Delivered	527
Assists to other Town Departments	307
Vacant Houses and Property Inspected at Owner's Request	388
Mileage—Cruisers, Patrols, Inspections, court, Etc.	157,930
Animal Complaints	204
Medical Assists	151
Missing Persons	45
Incapacitated Persons	27

**ACTIVITY REPORT
DOUGLAS POLICE DEPARTMENT
CLASSIFICATION OF OFFENSES FOR
WHICH ARRESTS OR SUMMONS WERE MADE**

Part I Crimes	44
Murder	—
Breaking, Entering & Larceny	25
Assault & Battery on a Police Officer	—
Assault & Battery	18
Rape	1
Other	—
Part II Crimes	67
Sex Offense	—
Disorderly Conduct	3
Vandalism	2
Violation Town By Law (Possession Open Container of Alcohol in Public)	1
Drug Law Violation	4
Weapons violation	1
Under 20 Years of Age in Possession of Alcohol	3
Default Warrant	25
Protective Custody	—
Violation Town By-Law (Loitering)	2
Trespassing	13
Possession of Fireworks	—
Other	13
Motor Vehicle Violations	455
Speeding	271
Operating Unregister/Uninsured M.V.	38
Operating Without License	8
Stop Sign or Flashing Light	16
Operating Under the Influence	25
Leaving the Scene of a M.V. Accident (P.I./P.D.)	1
Improper Passing	3
Operating After Suspension/Revocation	20
Allowing M.V. to Make Unnecessary Noise	4
No Inspection Sticker	24
Operating Without License/Registration in Possession	13
Failed to Keep Right	5
Defective Equipment	11
Unauthorized Use of M.V.	1
Minor Transporting Alcohol	4
Driving to Endanger	2
Other	9

**ACTIVITY REPORT
DOUGLAS POLICE DEPARTMENT**

Residents	148
Non-Residents	419
Males	502
Females	65

**BREAKDOWN OF COMPLAINTS INVESTIGATED
INVOLVING PART I OFFENSES**

Murder	—
Rape —	
Breaking & Entering	22
Larceny	26
Assault	10
Other	2

**REPORT OF THE
ZONING BOARD OF APPEALS**

To: The Honorable Board of Selectmen:
1991 Annual Report

A Zoning board of Appeals is created under the provisions of M.G.L. Chapter 40A as a necessary part of the establishment of zoning regulations in a community. Chapter 40A empowers the board of Appeals to: 1) Hear appeals taken from decisions of any administrative official or Board of the Town acting under provisions of the law; 2) grant variances from the terms of the Zoning Bylaw; and 3) grant special permits as provided by the Zoning Bylaw.

The Board decided six (6) cases in 1991.

No.	Case
256	Jos. & Julie Gresian Variance—Granted
257	Amelia Clinton, Depot St. Special Permit—Granted
258	Wm. G. & Sally J. Mahoney, Orchard Place Special Permit—Granted
259	Robert & Jeanne C. Van Spyker/Maillet North St. Variance—Granted
260	Andrews Survey & Engineering Monroe St. Variance—Denied
261	Wm.A.White, Jr. Pine St. Variance—Denied

Respectfully submitted,

L. Guy Bacon, Chairman
Arthur J. McGuinness
John Beukema
Paul Buma
Joseph Fitzpatrick

REPORT OF THE BOARD OF HEALTH

The following is the 1991 activity report of the Board of Health:

Title 5 percolation tests performed	66
Issued permits to install new septic systems	42
Issued permits to repair septic systems	3
Total permits issued — 2/14/91 — 12/31/91	45
Title 5 variances forwarded to the DEP	5
Septic system construction inspections	61
Well installations	38
Certificates of Compliance issued	28
Inground swimming pools permits issued	6
Article X inspections — Food Service and	
Retail Food (includes reinspections)	23
Article II — Housing inspections	22

All local bathing beaches are tested for chloroform counts on a bi-weekly basis during the summer months.

The capping of the Reidell Road landfill was completed this year. the Board is now awaiting a Certificate of Completion from the DEP.

The Board of Health has received approval from the DEP to test the original three (3) monitoring wells on a semi-annual basis. The three (3) monitoring wells installed recently are still in their initial testing phase. All results have been within DEP standards for all six (6) wells. Results of these testings are kept on file at the Board of Health office and are being filed with the DEP in Worcester.

On October 21, 1991, the Board of Health received and accepted the resignation as Board member and Chairman from Thomas Schwartz. The Board began seeking a replacement in November of 1991.

Late in 1991 a problem arose in regard to private drinking water wells located in a recently developed area. The Board of Health initially investigated this situation and reported all findings to the Worcester Department of Environmental Protection office in Worcester and Boston. The DEP is now handling this case.

The Transfer Station continued to be run both efficiently and in accordance with the DEP approval. During 1991, 62,752 vehicles passed through the gates to utilize the facility. There was 128.01 tons of trash collected and hauled out in the compactors and 256 tons hauled out in the open bulky container. The recycling facilities at the Transfer Station have been expanded this year and receptacles are now available for clear, green and brown glass, newspaper, corrugated cardboard, tin, No. 2 plastics and used clothing. the Recycling

Committee has done an excellent job in the set up and handling of the recycling area.

Board of Health meetings are held the first Monday of each month and are held in the Health Department Office of the Municipal Center. All meetings are open to the general public.

Respectfully submitted,

Clifford N. Ballou, C.H.O.
for the Douglas Board of Health

REPORT OF THE BOARD OF HEALTH NURSE

As Board of Health Nurse, I am submitting my report for the year ending December 31, 1991.

NURSING VISITS

Anemia	97
Arthritis	52
Cancer	260
Cardiovascular Disease	273
Cerebrovascular Disease	65
Diabetes	59
Multiple Sclerosis	19
Postpartum	1
Emphysema	16
Injuries	126
Other	72
COPD	49
TOTAL VISITS	<u>1,089</u>

A Flu Immunization Clinic was held on October 31, 1991 with a total of 220 doses given.

Free X-rays are no longer available unless an individual has a positive Mantoux test for tuberculosis. Mantoux tests are available at the Board of Health Office.

The Department of Public Health has recommended that the pneumonia vaccine be given every five (5) years. This year a clinic was held for anyone wishing to receive this vaccine.

A Social Security Representative has office hours the second Wednesday of the month in Uxbridge on Centennial Court from 9:30 A.M. to 12:00 Noon and the fourth Tuesday of each month in Whitinsville at the Old Police Station from 9:30 A.M. to 12:00 noon.

Surplus Food was distributed to eligible households on January 16,1991, April 30, 1991, September 10, 1991 and December 17, 1991, Distribution is now held in the Resource Room, 29 Depot St., Municipal Center.

Blood pressure clinics are held the first Monday of each month in the Municipal Center, 29 Depot Street from 1:00 P.M. to 3:00 P.M. and at Riddlebrook Apartments the third Monday of each month from 10:00 A.M. to 12:00 noon. These clinics are open to the public.

The Board of Health Secretary is in the office during the following hours:

Monday, Wednesday, Friday	8:30 A.M. to 12:00 1:00 P.M. to 3:30 P.M.
Tuesday	8:30 A.M. to 1:30 P.M.
Thursday	8:30 A.M. to 1:00 P.M.

Respectfully submitted,

Patricia K. Koslak, R.N.
Board of Health Nurse

**REPORT OF THE
DOUGLAS COUNCIL ON AGING**

HOURS 10:00 AM to 3:00 PM M,T,W,& F

BOARD MEMBERS FOR FISCAL YEAR 1991 - 1992

- Lea Bradley, Chairperson
- Raymond Cormier, Vice Chairperson
- Fannie Yacino, Secretary
- Ethel Cahill, Treasurer
- Ona Fleet
- George Rosebrooks
- Laura McMahan
- Oscar Salo
- Mary Dtugocenski
- William Bradley
- Eli Richards

SENIOR CENTER STAFF

Lea Bradley, Supervisor
Laura Moore, Assistant Coordinator
Fannie Yacino, Laura McMahon & Raymond Cormier, Attendants
Eli Richards and Raymond Cormier, Van Drivers

To the Honorable Board of Selectmen:

The Council on Aging hereby submits its annual report for the year ending December, 1991.

The Council on Aging enjoyed a productive year for the calendar year 1991 with the position of Senior Affairs Coordinator being retained through the Catholic Charities Grant.

Still located in the Old Town Hall on Main Street, we are pleased to announce that we have a Senior-Drop-In located in the main hall. Seniors are invited to drop in and rest for awhile. Also we have our office space whereby seniors may ring or drop in and ask for assistance or information all in confidentiality.

Efforts to perform needs assessment and expand services are still taking place. We are still managing to get "The Axcent" our newsletter, to our senior residents, but most pertinently to keep this newsletter which is such a useful outreach to the seniors and handicapped who have other responsibilities. We need advertisements from our own town to keep it solvent. The survey of 1990 personifies the 1991 survey media use 53% response, ranked our newsletter #2 in the top three. Media choices noted that newspapers ranked #1 and cable TV tied with church announcements for #3. This showed that our newsletter home mailing program implemented in October 1990 is still needed and is a positive benefit to seniors.

The Sunshine Club and Senior Affairs Coordinator is still generating sufficient postage for this ensuing year by using our bulk mailing permit. This form of outreach has resulted in improved awareness for the Council on Aging programs such as lunch programs, social activities, speakers, to mention a few, all of which may be used by all senior citizens.

SERVICES

The Council continues to provide van transportation, health, nutrition, shopping and recreational services weekly to residents age 60 and over. We perform information and service referrals to areas agencies with whom we network. Such agencies include, but are not limited to, Executive Office of Elder Affairs, Tri-Valley Elder Services, Visiting Nurses, Central Mass. Agency on Aging. Our joint goals are to provide elder advocacy and education and to connect elders-at-risk with services sufficient for them to remain at home independently before the need of a nursing home. An example of agency support was in 1990 the Tri-Valley Elder Services provided 2700 units of service and 3000 meals to over 100 Douglas

Elders. This is a valuable service and one that is appreciated.

VOLUNTEER RESOURCES

Our Senior Center Volunteer Resources have no price tag on them as they are so valuable. These volunteers include our Council on Aging Advisory Board, Board Trainers, Center Attendants, Health Clinic, Professionals, Drivers for Meal on Wheels, Van Drivers, Bingo Callers, Whisk Party Organizers, Speakers, Newsletter Printing, Fund Raising, Highway Department, Boy Scouts and to all who have donated in any way.

1991 STATISTICS AND TYPE OF SERVICE

Elementary School Lunch Program	1,280
Monthly Lunch Bunch	120
Twice Monthly Nutrition Site	192
Doctor Appointments	48
Hubbard Health Clinic followed by Lunch	103
Mall Trips	240
Bingo	1,660
Uxbridge Senior Center Fellowship	273
Bowling	288
Transportation by Private Volunteers to Doctor	163
Meals on Wheels	2,990
Craft Class at Riddlebrook	171
Christmas Party	65
Christmas Pot Luck Party	72
Annual Picnic	95
Christmas Trip	45
Amesbury Playhouse	42
Hawaiian Luau	41
Monthly Newsletter	<u>6,800</u>

In conclusion, I and on behalf of the Seniors would like to thank our Selectmen for the help and support they have given us.

Finally, I would like to say, that without the help of my staff and volunteers, who have given the Seniors and myself support, so many things could not have been accomplished. To them I say a humble “thank you.” Nothing could have been accomplished with out their help. By all of us working together toward the same goals, we cannot miss. I feel 1992 will be a fine and productive year.

Respectfully submitted,

LEA BRADLEY
COUNCIL ON AGING CHAIRPERSON

REPORT OF THE SIMON FAIRFIELD PUBLIC LIBRARY

TRUSTEES

Sue S. Cave*	Chairperson
Lena Quinn*	Vice Chairperson
Ramona Lachapelle	Secretary
Elliott G. Chesebrough	Treasurer
David R. Manning*	Auditor
Lilian Cencak*	
William Wallis, Jr.*	
Betty Holden	
(*Life Members)	

HONORARY LIFE MEMBERS

Margaret S. Carrick
William Baron
Jack Sughrue

LIBRARY DIRECTOR: Ann D. Carlsson

HOURS

Monday 1:00 - 5:00
Tuesday 1:00 - 8:00
Wednesday 9:30 - 11:30 a.m. and 1:00 - 5:00 p.m.
Thursday 1:00 - 5:00
Friday: Closed
Saturday 10:00 a.m. - 1:00 p.m.*

(*Closed July and August)

Phone: 476-2695

CIRCULATION STATISTICS FOR 1991

Nonfiction	5,165
Adult Fiction	3,912
Juvenile Fiction	10,062
Total Book	19,139
Periodicals	1,170
Cassettes	597
Inter Library Loans	163
Records/CD's	193
Puzzles, Puppets	12
Videos	1,295
Total Non Book	3,430
Total Circulation	22,569

COLLECTION STATISTICS

Books:	Adult Volumes	9549
	Juvenile/Young Adult Volumes	4476
	Children's Volumes	1646
	Total books	15,671
Periodicals:	Adult Subscriptions	52
	Young Adult Subscriptions	1
	Juvenile Subscriptions	5
	Total Subscriptions	58
Audio Visual Materials:		
	L.P. Records	150
	Videocassettes	245
	Audiocassettes	130
	Puzzles,Puppets	32
	Total A.V. Materials	557

3883 CARD HOLDERS

The library staff consists of the following: Library Director; Ann D. Carlsson; Children's Librarian/Assistant Librarian: Peggy Codner; Library Assistant: Maryellen Aubin; and Library Page: Jen Lockney. Anthony Russo is the library maintenance person. In addition, Shirley Copp and Paula Brouillette continue on as dedicated volunteers assisting the staff with filing, book repair, shelf reading and assorted other duties.

The past year at the library was very successful. A total of 398 people registered as new patrons. Circulation was up 16% over the previous year. In addition to books, patrons of all ages may borrow magazines, videos, CDs, audiocassettes, records and Polaroid cameras. The library is fortunate to be able to offer patrons free passes to the Higgins Armory and the Worcester Art Museum thanks to a grant from the Douglas Arts Council. There is a community bulletin board at the library, a vertical file with current affairs and information, tax forms, college guides, student financial aid information, an inventory of historical houses in Douglas by the Historical Society, all available free for public use.

The library is a member of the Central Massachusetts Regional Library System (CMRLS), through which we have access to telephone information service, inter-library loan, individual films, videos, CDs, and audiocassettes. The regional system also provides supplementary fiction and non-fiction books and deposit collections of videos, audiocassettes, CDs, and large print books. All residents of Douglas who possess a library card enjoy reciprocal borrowing privileges at all other libraries who are members of the CMRLS.

The library continues to maintain its commitment to the children of Douglas by providing creative and varied programming for children of all ages. There are "Jammie-time" story hours for 2-3 year olds and a parent during spring, summer, fall, and winter. Likewise, story hours for 3-4 year olds are offered year 'round. A program for school aged children(4-

5 year olds) is offered in the spring and summer. A special family night consisting of stories, songs and crafts is offered in the summer. This past year there was a summer scavenger hunt and a play-as-you-read board game designed by children's librarian Peggy Codner for children through 6th grade to play. Over 75 enthusiastic children registered to play this game alone.

Along with story hours, special activities occur at the library throughout the year. New programming for adults was introduced this past year. Terri Watson gave a "living color" program in April, which helped people determine which colors and shades compliments them best. In June, Lynn Hartman of Hartman's Herb Farm gave a hands on lecture on the culinary and medicinal uses of herbs. Approximately 70 people attended this interesting lecture. During Oktoberfest, there was a book sale and pumpkin painting on the front lawn. Christmas was especially fun this year as the library hosted an open house with free refreshments, a holiday recipe swap, a Christmas tree ornament workshop and a visit from Santa. As an added attraction, the local brownie and girl scout troop sang Christmas carols on the front steps. Professional performers included West of the Moon Storytellers in the summer, the Pumpernickel Puppet Theatre in the fall, and Michael Trautman, mime, in December. These performances were made possible by a grant from the Douglas Arts Council and were open, free of charge, to all residents of Douglas.

Last spring, the library introduced a CD-ROM Computer, which was on loan from the CMRLS. In the fall, the Blackstone River Valley National Heritage Corridor Traveling Exhibit was on view for 3 weeks. The Douglas Recycling Committee generously donated 28 new books on ecology and the environment. A new copy machine was purchased, offering patrons once again photocopier service for a fee. Book sales and amnesty were held during National Library Week and National Book Week. The library participated in the final stage of the bicentennial anniversary celebration of the constitution and bill of rights with the help of the late John Virostek. Finally, the library's main floor was rearranged. The children's collection was moved into the 2 connecting rooms once containing the new adult fiction and non-fiction books and reference. These collections were moved into the smaller children's room, giving adults a much cozier and quieter place to read and browse.

This coming year holds much promise. Expanded children's and adult programs are now being planned. There is currently a drive to establish a new Friend's group to do fund raising for additional reading materials and possible programming. I have received approval for Arts Lottery grants from the Douglas Arts Council to continue free passes to the Higgins Armory and the Worcester Art Museum. A small library planning process and long range plan is almost complete, making the Simon Fairfield Public Library eligible for competitive federal grants for collection development.

Respectfully submitted,

Ann D. Carlsson
Library Director

REPORT OF THE ARTS COUNCIL

This past year, 1990-91, has been a productive one. Beginning in the fall, awards went to Girl Scout Troop #363 which included a two-week class at the Worcester Craft Center where the girls observed and participated in enameling, a trip to Old Sturbridge Village for a heritage workshop, and attendance at a performance of the Nutcracker in Milford, MA.

The library was granted a storytelling group—"West of the Moon"—for the program at the conclusion of the summer reading session. Fourth and fifth graders in the elementary school saw "Opera Triviata", a performance by 4 members of Through the Opera Glass Company. The group came to the school and set up theatre-in-the-round style in the cafeteria. Children in the audience were selected or could volunteer to participate in one scene. In the evening the performance was repeated and open to the public—tickets were \$5.00.

The art classes were enthusiastic about another exhibit in April and the council voted to fund this again. The students were very cooperative and we felt that the exhibit was well received; people in the community had an opportunity to observe the talents these students have. We now have our own boards for exhibiting made by the industrial arts students and their teacher, Don McKeown.

In the spring we provided for an artist, Ken Pratson of Rockport, to demonstrate his oils and watercolors at a monthly meeting of the Blackstone Valley Art Association. We also sponsored 4 passes to the Worcester Art Museum, which the library has and may be reserved there. The Montachusett Brownie Troop #260 had the opportunity to see the Gerwick Puppeteers who came to one of their meetings, and they learned how to make and manipulate a puppet and then develop a play for their own play. The Brownies presented it to the community on October Fest Day. Also, the Five and Dime Country Band and the New England Country Two-Steppers received funding for a concert to be held at the Town Hall. Proceeds from the sale of tickets, which were \$5.00, will be donated to the Band Booster Club to help with travel expenses accrued during competition. We supported the Children's Heritage Festival held in conjunction with the Blackstone Valley Heritage Homecoming, providing a workshop on the American Indian.

October Fest was one of the best—good attendance and 36 tables with crafters exhibiting set up on the green. The school band provided marching music in the a.m. A quartet from the Worcester Men of Song, "Blue Skies," sang in front of the Jenckes Store, the Sutton Squares demonstrated their dancing during the afternoon and welcomed participants to join in, and the Blackstone Valley Heritage Choral group sang on the green. All this made for an enjoyable day in town.

More administrative changes have taken place within Massachusetts Cultural Council and we are now scheduling applications on a once-a-year cycle rather than the two. Also, MCC is now administering the artist event and artist-in-residency programs for schools in the state, collaborating with the Cultural Education Collaborative.

Respectfully submitted,

Ann Dix, Chair
Linda Ballou
Bernie Bergstrom
Sally O'Day
John Crawford
Ed Phelps

REPORT OF THE CABLE ADVISORY COMMITTEE

United Video Cablevision was awarded the contract to supply all the homes in Douglas in 1987. At the present time, there are 1,231 subscribers and all the residents have had the opportunity to be part of the system if they so desire. The Advisory Committee by State Law is appointed to act as liaison between the people of the Town and United Cablevision. Meetings are held periodically as needed and we invite the public to give input to us regarding complaints, and ways to improve relations with United Cablevision.

At present, we are beginning to broadcast out of our own studio in the old Town Hall and expect to expand the local channel access. Local coverage is broadcast on channel 18. Announcements of community interest are always welcome. Messages can be written out on appropriate forms and will be collected at the Town Clerk's Office, the Library, and at the Studio in the old Town Hall on Main Street.

Respectfully submitted,

Edward Martinsen, Chairman
David LaMontagne
William Mahoney
David Wnukowski
Richard Preston
Vincent O'Connell
Curtis Martinsen

REPORT OF THE TOWN TREASURER

To the Selectmen of the Town of Douglas:

The following is my report for fiscal 1991, as Treasurer of the Town of Douglas as recommended by the Division of Accounts, Department of Revenue, called for by Section 44, General Laws.

SCHEDULE OF TREASURER'S CASH

June 30, 1991

Interest Bearing Bank Accounts:

Bank of New England	\$46,871
Baybank	220,015
Boston Safe Deposit and Trust	19,561
Flagship Bank	1,134,112
Shawmut Bank	2,781
State Street Bank	145,030
UniBank For Savings	231,702
	<u>1,800,072</u>

Pooled Investments:

Massachusetts Municipal Depository Trust	<u>7,197</u>
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Other:

Trust Fund Assets	120,553
Petty Cash	<u>100</u>
	120,653

Total	<u><u>\$1,927,922</u></u>
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Name	On Hand July 1, 1990	Interest Income	Transfer to Town	On Hand June 30, 1991
Adeline Pierce Sanborn				
Library Fund	\$162.75	\$9.30		\$172.05
Care of Graves of G.A.R. Fund	\$841.48	\$47.92	\$47.50	\$841.90
Mary South Cemetery Lots Fund	\$262.80	\$14.97	\$14.50	\$263.27
Monument Fund-Sons of Veterans Post No. 123	\$124.41	\$7.09	\$7.00	\$124.50
Cemetery Perpetual Care Fund	\$6,311.96	\$369.05	\$356.42	\$6,314.59
Lucius J. Marsh, Jr. Scholarship Fund	\$5,373.77	\$431.88		\$5,805.65

Stabilization Fund	\$35,854.57	\$2,274.39		\$38,128.96
Myron O.Mowry School Fund:				
M.M.D.T. and UniBank	\$26,495.29	\$1,577.45	\$804.20	\$27,268.54
Securities	\$8,000.00	\$742.50	\$742.50	\$8,000.00

	On Hand			On Hand
	July 1, 1990			June 30,1991
Conservation Fund:	\$16,331.60			
Deposits		\$860.00		
Interest Income		\$1,031.28		
Expenditures			\$2,028.00	\$16,194.88
Simon Fairfield Public Lib:	\$15,346.43			
Interest Income		\$1,103.73		
Expenditures			\$2,632.43	
			\$13,817.73	
Law Enforcement Trust Fund:	\$883.35			
Drug Forfeiture Share		\$4,015.00		
Interest Income		\$107.39		
			\$3,401.60	\$1,604.14

TOWN OF DOUGLAS INDEBTEDNESS

Description	Rate	Maturity	Principal
\$144,000 Sewer Loan	5.00%	2002	\$60,000
\$483,000 Sewer Loan	5.00%	2005	\$228,000
\$200,000 Sewer Loan	5.00%	1997	\$60,000
\$225,900 Sewer Loan	9.125%	2004	\$119,125
\$72,000 Firetruck	5.00%	1992	\$7,200
\$7,800,000 School Project	6.15%	2001	\$5,175,000
\$135,000 Landfill Capping	7.35%	1991	\$135,000
\$1,315,000 Municipal Purpose	7.40%	2010	\$1,245,000
\$110,000 Landfill Capping	6.67%	1991	\$110,000
\$510,000 Landfill Capping	6.50%	1990	\$510,000
			<u>\$7,649,325</u>

Respectfully submitted,

Linda L. Kogan
Treasurer

**TOWN OF DOUGLAS
EMPLOYEE EARNINGS 1991**

INCLUDING OVERTIME

SELECTMEN

Eben Chesebrough	\$600.00
Edward Martinsen	600.00
Robert J. Murphy	750.00

ASSISTANT TO SELECTMEN

Eleanor A. Luneau	19,484.24
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**SELECTMEN'S CLERICAL &
FINANCE COMMITTEE CLERICAL**

Kimberly Kacmarcik	700.71
Linda Leveille	11,028.97

TOWN ACCOUNTANT

Louise M. Redding	17,444.00
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TOWN CLERK

Bettyann McCallum	10,695.75
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TOWN CLERK'S CLERICAL

Eileen F. Damore	3,327.27
Frances J. Hippert	1,521.84
Diane S. Randor	2,293.30

TOWN TREASURER

Elaine B. Kelly	9,763.34
Linda L. Kogan	11,579.70

TOWN TREASURER'S CLERICAL

Pamela A. Carter	9,140.53
Sharon Smith	395.01

TAX COLLECTOR

Anne Burgess	15,864.97
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TAX COLLECTOR'S CLERICAL

Eileen F. Damore	4,279.52
Cheryl Ouillette	167.96

ASSESSORS

Kevin W. Doyle	1,050.00
Susan Forget	5,085.35
Jerome D. Jussaume	800.00
Ida A. Ouillette	13,304.36
Irwin T. Smith	1,050.00

TOWN COUNSEL

Kopelman & Paige	34,654.62
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TOWN MODERATOR

Patricia Manning	100.00
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REGISTRARS

Bettyann McCallum	100.00
Anne Resan	75.00
Albina Saster	75.00
Rosanna Windham	75.00

CONSTABLES

Theodore Cormier, Sr.	187.50
Alyre Richard	102.50

TOWN HALL JANITOR

Daniel A. Chesley	4,241.64
Daniel F. Deveau	1,625.55

POLICE DEPARTMENT

John R. Koslak	37,746.39
Gerald J. Beaupre	27,629.68
Steven A. Blais	21,090.73
John S. Bloniasz, Jr.	161.31
David Brown	27,629.68
Harold W. Carter, Sr.	411.51
Daniel J. Dinardo	1,954.47
Jonathan Emerick	525.39
Mary Emerick	110.37
Norman L. Forget	2,614.62
Glenn G. Gilbert	31,802.94

Alan L. Harnois, Jr.	142.33
Jay M. Johnson	4,758.29
Patrick Kelly	27,629.68
David F. Loos	464.21
Roger E. Martinsen	3,919.07
Richard J. McLaughlin, Jr.	27,629.68
Michael Squillaci, Sr.	490.03
Ronald E. Tetreau, Jr.	4,104.05
David M. Vassar	107.63
Leonard M. Vassar	3,695.48
Edward Wrobel	1,773.29
Patricia Brule	18,968.10

OVERTIME AND COURT TIME

Gerald J. Beaupre	5,229.18
Steven Blais	4,123.92
David Brown	4,635.50
Glenn G. Gilbert	11,920.07
Patrick Kelly	8,851.27
Richard J. McLaughlin	10,888.82

FIRE DEPARTMENT

Joseph Nedoroscik	5,542.74
David M. Ballard	559.53
John A. Bombara	267.12
Philip Brule	879.04
Michael Cahill	765.74
Michael L. Cahill	338.90
Peter Campo	778.30
Daniel Dunleavy	598.53
James Halacy	540.28
Brian Josey	540.28
Michael Kacmarcik	338.90
John J. Kelly	286.37
Omer Lamontagne	273.16
Ernest R. Marks, Jr.	559.53
Brian Mello	273.16
Dexter Perkins	559.53
Joseph H. Quintal, Jr.	761.55
Leon T. Sochia, 4th	672.80
Louis Paul Somers	267.12
James Tetreau	559.53

DISPATCHERS

David Audette	2,340.00
Peter Campo	120.00
Vivian Cranska	120.00
Susan Forget	9,322.00
Ronald A. Fortier, Jr.	19,781.84
Brett D. Fulone	17,159.56
Dawn Legassey	2,307.60
Roger P. Messier	1,848.48
William T. Seaver	6,111.39
Barbara Smith	17,090.86

TREE WARDEN

Leon T. Moczynski	100.00
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CIVIL DEFENSE

Ernest R. Marks, Jr.	175.00
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INSPECTOR OF ANIMALS

Richard Downs	300.00
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BUILDING INSPECTORS

William Carter, Sr.	4,299.96
Michael Kacmarcik	4,299.96
Hilda-Jane Lanpher	13,274.54

WIRING INSPECTORS

Wayne Hickey	379.16
Richard Wallis	2,446.06

PLUMBING INSPECTORS

Joseph Saster	3,750.00
Florendo Colonero	225.00

HEALTH DEPARTMENT

Patricia K. Koslak	16,827.59
Marleen Bacon	13,305.72
Clifford N. Ballou	5,400.00

TRANSFER STATION OPERATORS

Ernest J. Hippert	4,321.92
John P. Kocur	8,453.52
Norman Therrien	5,657.28

E.M.T.'s

Philip Brule	195.95
Peter Campo	130.00
Alberta Collins	299.00
Vivian Cranska	455.00
Wendy Daigle	381.00
Daniel Dunleavy	182.00
Anna T. Halacy	1,530.00
James Halacy	1,469.00
Linda Nadeau	1,566.00
Raymond Nadeau	1,118.00
Debra Perkins	143.00
Joseph H. Quintal, Jr.	117.00

DOG OFFICER

Michelle French	5,102.50
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HIGHWAY DEPARTMENT

Edward Therrien	37,746.91
Wanda Therrien	4,042.78
David Ballard	661.29
Philip Brule	31,712.63
Harold Buxton, Jr.	22,499.54
Michael Cahill	60.96
Peter Cosma	22,841.38
Fred Crockett, Jr.	2,758.44
Charles Dautrich	19,443.69
Edward Espanet	17,866.41
Chad Johnson	2,321.41
Christopher Lamothe	3,082.57
Ernest R. Marks, Jr.	22,452.54
Dexter Perkins	9,699.00
Robert Peters	772.16

VETERANS AGENT

Theodore J. Cormier, Sr.	2,644.00
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SCHOOL ADMINISTRATION

Patricia B. Grenier	57,000.06
William Mahoney	46,610.11
Michael Masny	20,249.97
Douglas Brown	42,883.63
Eleanor Brown	15,527.00
Shirley Downs	16,557.25

Sheila Giguere

19,746.75

Betty Yacino

18,281.50

FACULTY

Beverly Bachelder	36,329.52
Cheryl Bengtson	1,247.50
Sharon Berg	13,122.00
Nancy Borden	34,000.00
George Byers	40,092.68
Cheryl A. Carlson	23,072.00
Denise M. Carraher	7,392.00
Garry A. Carter	325.00
Sue Cave	33,208.00
Alberta Collins	38,680.68
Kevin Connors	27,438.00
Maria Creedon	33,792.00
Brien A. Cullen	34,792.00
Stephanie Dagenais	24,456.00
Paul D'Ambra	36,584.00
Scott Dixon	24,744.18
Nancy Dupre	16,920.00
Gerald Elliott	24,624.00
Jacqueline Farrar	34,792.00
Jean Fitzpatrick	17,439.52
Linda Fraga	24,252.00
Joanne Gates	2,970.00
Kathleen Gauthier	22,394.00
Theresa George	6,902.25
Catherine Gilrein	5,645.40
Robert Giustina	36,088.00
Nancy Hayes	33,000.00
Gladys Heldenbergh	6,213.05
Scott Hersey	23,769.00
Danielle Hippert	4,680.00
Christine Houle	622.50
Ruby Hutnak	37,376.00
Michele Ianiro	22,899.75
Nancy A. Israelian	2,000.00
Donald Johnson	36,784.00
Kathleen Jost	21,816.00
Rena Jurkowitz	15,564.00
Cheryl L. Kelly	1,691.25
Marlene Kemp	21,288.00
Maryilleen Kolano	21,816.00

Mitchell S. Krouner	25,352.00
Barbara J. Lane	3,915.08
Michael Lavallee	168.00
Vallarie E. Leslie	600.00
Karen Lydon	33,000.00
Ivone Mahoney	6,406.20
Madeline Mangini	31,395.68
Carol Manning	6,924.75
John Manyak	405.00
Michael Masny	18,400.00
Beverly Mara	34,359.00
Nancy Matthews	24,140.62
Richard McGrath	2,174.00
Donald McKeon	34,000.00
Michelle Meomartino	33,200.00
Denise Merten	38,995.00
Mark Merten	810.00
Matthew Merten	765.00
Gail Mikolaycik	33,637.85
Shirley Minor	6,768.75
Eleanor Morrison	35,792.00
Alice Murphy	15,120.00
Linda Nadeau	900.00
Tammy Nedoroscik	772.50
Victoria Neiman	135.00
Margaret Nelson	157.50
Phyllis Normandin	35,000.00
Michael Orlando	135.00
Nancy J. Paradis	180.00
Patricia Pezzella	540.00
Jason Phelps	32,897.54
Lois Phelps	36,044.00
Alice Phillips	21,755.00
Larry Pierce	24,121.00
Debra Pincince	24,452.00
William Quattrucci	35,000.00
M. Eileen Quin	36,168.00
Kathleen J. Rheume	157.50
Barbara Russo	34,000.00
Charistine Scanlon	495.00
Pamela Schwartz	35,572.00
Deborah Simonelli	35,021.00
Diane St. George	2,912.50
Catherine Stevenson	251.10
Glorialyn Stewart	1,071.00
Loretta Wall	3,846.25
Sharon Whalen	34,252.00
Marilyn Yacino	34,992.00

EEOG - (STATE FUNDED)

Christine Colonero	23,724.00
Marsha Dickinson	22,512.00
Nancy A. Dupre	8,400.00
Evelyn Grovesteen	26,208.00
Sheila Haigh	23,768.00
Andrew Keough	15,996.00
Faye Manyak	35,000.00
Alice Phillips	10,752.00
Kimberly Pierce	22,872.00
Cecilia Stienstra	14,269.00

TITLE VI — (FEDERAL FUNDED)

Sharon Berg	10,974.00
Linda Hopkinson	6,905.40
Gayle Hutnak	6,878.84
Karen Keith	25,152.00
Karen M. Mahan	11,196.75
Douglas N.C. Perkins	8,568.00

MAINTENANCE

Ronald Anderson	20,199.00
Clifford Chesley, Jr.	20,714.00
Scott Lavallee	9,744.50
Willard Montville	20,199.00
Todd P. Smith	468.00
James Wilson, Jr.	20,199.00

CAFETERIA

Judith Manyak	18,276.76
Laura Ballou	3,162.36
Theresa Bolte	3,247.35
Sophie Bombara	3,399.01
Nancy Danahey	6,928.88
Frances Jolda	8,702.44
Catherine Jussaume	3,194.13
Janice Jussaume	9,958.80
Florence Lapan	4,016.76
Margaret Lapierre	5,495.39
Charlene Luukko	3,091.49
Louella Orphin	726.00
Shirley Smith	5,378.20

LIBRARY

Ann Carlsson	14,274.54
Maryellen Aubin	8,501.03
Margaret Codner	9,475.57
Jennifer Lockney	1,827.42

Anthony Russo	2,861.24
E.G. Chesebrough	150.00

WATER SEWER DEPARTMENT

Pamela A. Carter (Secretary)	182.77
Joseph Saster	300.00
Edward Therrien	300.00
Robert Josey	300.00
Keith Bloniasz	2,984.23
Fred Crockett, Jr.	335.28
Donald P. Gonynor	4,680.00
Anthony J. Gressak	16,803.66
Frederick Hashey, Jr.	13,466.88
Chad Johnson	404.64
Brian Ostrowski	1,005.98
Marcel Tremblay	29,999.84

RECREATION

Kevin Conway	150.00
Ralph Quinn	100.00
Eric Tucker	100.00

COUNCIL ON AGING (GRANT)

Carolyn Given	6,690.60
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COUNCIL ON AGING

Ethel Cahill	655.25
Raymond Cormier	417.50
Laura McMahon	944.00
Barbara Mercak	417.13
Alyre Richard	3,525.00
Oscar Salo	867.50
Phiomene Yacino	940.75

CEMETERY

Stanley T. Arel	387.00
William Hughes	162.00
Charles McCallum	291.00

ZONING BOARD OF APPEALS

Arthur McGuinness	160.00
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PLANNING BOARD

Hilda-Jane Lnpher (Secretary)	108.60
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A list of casual employees earning less than one hundred dollars during 1991 is available in the Treasurer's Office.

CONSERVATION COMMISSION

The Conservation Commission has had many concerns over the past year. Some of which are the proposed landfill on Webster Line, Hayward Landing, Guilford Industries—plus our usual. Lots needed to be checked for wetlands.

Respectfully,

Ellen Peoples, Chairman
 Richard Downs
 Leon Moszynski
 Mary Lynne Dube
 Cyndi DiNardo
 Linda Millette
 Joseph Savick

REPORT OF THE AIRPORT SITING STUDY COMMITTEE

I hereby submit to the Board of Selectmen and to the Town of Douglas, this report of the Airport Siting Study Committee, as was given verbally at Special Town Meeting, November 18, 1991.

On August 26, 1991, The Massachusetts Aeronautics Commission chose the Douglas-Uxbridge area as one of three potential sites for a Second International Airport in Massachusetts. Not a secondary airport as in the case of Worcester Airport, but a major international airport, encompassing 5,200 acres and reaching a potential of 30 million passengers a year. This project, if completed, would dwarf Logan and would be larger than JFK International Airport in New York.

The Town of Douglas, and more specifically, the selectmen, had last June voted to become a member of a multi-town coalition called CITPlan; The Coalition for an Integrated Transportation Plan. The membership is made up of the towns effected by the 12-site 'long list', 18 towns in all. CITPlan's basic thrust was that the procedure the Massachusetts Aeronautics Commission was using, is flawed, and that the need for a 'Second Major Airport' was not proven. A representative from Douglas has been in contact and attending meetings of CITPlan since June, 1991.

On August 14, 1991, two weeks prior to being placed on the 3 site 'short list', the Selectmen voted to create an Airport Siting Study Committee. Comprised of three members, from three town bodies; the Planning Board, the Conservation Commission and the Growth Study Committee. The members are Richard E. Preston, Marylynne A. Dube and Shirley Mosczynski respectively.

The Purpose of the Airport Siting Study Committee was to study reports received from the Aeronautics Commission and to examine the proposed site itself, looking for any misinformation and determine the overall impact on the town. Eventually submitting a report to the Selectmen.

Report Problems; The reports submitted to the town from the Aeronautics Commission came in two parts, A and B, and listed twelve potential sites and the criteria uses to choose these sites. Douglas rated among the top three chosen as potential sites. After reviewing these reports we found several errors in their description of the Douglas-Uxbridge site.

First: Under a category listed as 'Operation with other Airports', T.F. Green, a heavily used airport in Connecticut, was not listed in the report. We feel a true picture of inter-airport operations and the possibility of expanding T.F. Green should have been factored into their report.

Second: Cemeteries; The Aeronautics Commission listed the Douglas-Uxbridge site

as having only four cemeteries, we knew this to be incorrect and conducted a site survey, as well as using existing documentation. Our findings were that in Douglas alone, there are seven known cemeteries and two possibilities inside the site. An additional two are just outside the proposed site. These, coupled with the reported Uxbridge cemeteries brought the total to fifteen that would have to be moved or looked into. A far cry from the four listed in the report.

This we felt, was an important issue. Recently, an Uxbridge cemetery was moved for the expansion of Rt. 146, six years and much governmental red tape later, 30 bodies have yet to be reinterred.

Other problems found in the report were regarding properties of historic value. Douglas was listed with no National Historic Register Properties in the site. The criteria in the report stated that properties had to be on the National Register or meet the requirements to be on the Register. We found that at least six properties in the site meet the requirements, one of which was recommended by a recent state and town funded historic survey on record at the Massachusetts Historic Commission. National Historic Register Properties are important to note, in a large part because all federally funded projects must take into consideration these properties before proceeding.

Other problems with the report included proper identification of endangered species and wetlands, most of these errors were identified but would have required further study.

Overall Impact; The most important part of our study concerned the overall impact on the town. It does not take a pile of reports to realize the impact a project of this size and scope would have on a town this size.

Residential Relocation; The Aeronautics Commission report listed the Douglas site as having 360 families that would have to be relocated, although unable to complete a comprehensive list, we feel the number of households that would have been affected would be much greater for several reasons, including jet noise and industrial re-zoning of a two mile buffer area around the proposed site. The two mile industrial buffer area, which would accommodate airport related businesses, would have washed over both Douglas and East Douglas eliminating additional residential housing. The collective effect of the property takings and zoning changes would have eliminated 30% to 40% of the existing housing stock in the town, the impact of which would have been immediate and profound.

Douglas has been removed from the 'short list', and the Massachusetts Aeronautics Commission no longer considers Douglas as a potential site for a 'Second Major International Airport'. The reasons given vary, from our membership in the Blackstone Valley Corridor to political pressure on the current administration, whatever the reason, many people feel we will always be on someones list as a possible site, as history has shown.

The Airport Siting Study Committee would like to make a few recommendations;

First: Continued and increased cooperation with the Blackstone Valley Heritage Corridor Commission in an effort to promote tourism and related businesses that compliment the Corridor and it's goals. This could be done in a number of ways, one of which is to take advantage of the Master Plan being assembled by the Planning Board at this time. Through the Master Plan, zoning changes could be made which would promote and compliment area tourism.

Second; The designation of the down-town area as a National Historic Site and listed on the National Historic Register would lend protection from federally funded projects. Creating a National Register Historic District would allow property owners to have complete control over their properties unlike in a Local Historic District, but recognize their homes and the area as having historic significance.

The Airport Siting Study Committee, since the towns removal from the states list, has been dissolved. During the months that the committee was active, much information was collected regarding the proposed airport and the town itself. This information will be retained and filed for future reference.

During the period when Douglas was a potential site, there were people and opinions on both sides of the issue, for and against. One issue that most people agreed on was that Douglas should position itself to be the master of it's own destiny.

Respectfully submitted,

Richard E. Preston
Chairman
Airport Siting Study
Committee

REPORT OF THE HOUSING AUTHORITY

To: Honorable Board of Selectmen
1991 Annual Report

The Housing Authority elected the following officers in 1991;

Chairman-Greg Hippert
Vice Chairman-Richard LaChapelle
Treasurer-Andrea Maile
Secy./Exec. Dir.-Arthur McGuinness

In 1991, the Authority applied to HUD for Section 8 certificates and/or vouchers for the first time. The Authority was in competition with all the housing authorities in the state, private agencies and the State itself. There were a limited number of grants available and the demand for the funding far exceeded the funds available. The Authority application was rejected, as was expected with a first-time application. We intend to pursue this goal, and the next round of funding will have a DHA application.

The Authority had been compiling a waiting list of local residents who were interested in obtaining Section 8 Certificates for units at Hayward Landing. Thanks to a set-aside program utilized after regular Section 8 lists were exhausted, quite a few of the local applicants were accepted.

Respectfully submitted,

Greg Hippert, Chairman
Richard LaChapelle
Andrea Maile
Vincent O'Connell
Arthur McGuinness

REPORT OF THE HIGHWAY DEPARTMENT

I herewith submit the annual report of the Douglas Highway Department for the year ending December 31, 1991.

Under Chapter 90, the following streets were resurfaced: S.E. Main St., N.W. Main St., Mumford St., Railroad Ave., Martin Rd., Monroe St. The Town will be reimbursed from the State.

GENERAL HIGHWAY

All gravel roads were graded; brush along roadside maintained by cutting; old street signs replaced where needed; catch basins cleaned; water courses cleaned; streets swept; Town Common and Public squares maintained; transportation of food from Lincoln, R.I. to the Municipal Center and schools provided.

Approximately 300 tons of Cold Patch were applied to our roads during the year.

RAILINGS

Railings painted, guard posts replaced and painted where needed.

BRIDGES

Guard rails repaired and painted, planks replaced where needed.

SIDEWALKS

A section of sidewalk on Main Street was repaired this year.

SNOW REMOVAL

This money was used to salt, sand, and plow the streets and sidewalks in the Town, and to purchase heating oil for the Highway garage.

LOCAL ROAD IMPROVEMENTS

This money was used to gravel various roads; cut brush and to paint traffic lines and crosswalks on the main roads.

MACHINERY MAINTENANCE

This money was used to maintain and repair the department's machinery.

Respectfully submitted,

Edward A. Therrien
Highway superintendent

REPORT OF THE RECYCLING COMMITTEE ANNUAL REPORT

The Recycling Committee hereby submits the following report to the Board of Selectmen:

Our goal, as stated in our charter, is to send less to the landfill than any other Town in Massachusetts. To help achieve this goal, we did the following:

- We sponsored a roadside clean-up and tire day.
- Two of our members attended a one-day municipal composting workshop.
- We purchased environmentally related books and donated them to the Simon Fairfield Public Library.
- We submitted various educational news releases to local newspapers.
- We expanded recycling activities at the transfer station. Between 10/12/91 and 12/31/91, approximately 26 tons of the following materials were recycled:

- clear, green, and brown glass
- metal cans
- #2 plastic
- newspapers
- corrugated cardboard.

In 1992, we will also accept high-grade white paper. Unfortunately, we no longer accept polystyrene ("Styrofoam"), since our distributor closed down last year.

Also in 1992, we plan to sponsor another roadside clean-up and tire day, continue to provide information on backyard composting, and expand our efforts to educate the community about recycling.

Finally, we would like to thank all of the individuals who have volunteered to work at the transfer station to provide recycling for the town, and also those individuals who helped out during the roadside clean-up. In particular, we would like to thank the Girl Scouts, the Boy Scouts, the Cub Scouts, and 4-H for all of their help.

For recycling to continue in Douglas, we need more volunteers. Individuals who would like to volunteer at the transfer station should contact the Board of Health.

Respectfully submitted,

Derek Brown, Chairperson
Garry Carter
JoAnn Griffin
Pam Holmes
Lori Martin
Cindy Morawski
Carolyn Shilale
Tom Shilale
Mary Sughrue-Yacino, Secretary

FIRE DEPARTMENT

I hereby submit the annual report of the Douglas Fire Department for the year ending December 31, 1991.

FIRE DEPARTMENT BOARD OF ENGINEERS

FIRE CHIEF
Joseph S. Nedoroscik

DEPUTY CHIEF

Philip A. Brule

1st Engineer	Michael Cahill	3rd Engineer	Joseph Quintal
2nd Engineer	Leon Sochia	4th Engineer	Michael L. Cahill
	5th Engineer	Michael Kacmarcik	

FIRE FIGHTERS

Omer Lamontange	Daniel Dunleavey
Ernest Marks	Brian Josey
Dexter Perkins	Brian Mello
Peter Campo	James Halacy
David Ballard	James Tetreau
John Bombara	Paul Sommers
John Kelly	

During the year 1991, 52 calls were answered by the department.

We had two members of the Department retire after serving many years with us. They were Michael Kacmarcik and Omer Lamontange.

FOREST FIRE REPORT

We answered 32 forest fire calls for the year 1991.

EMERGENCY MEDICAL TECHNICIANS

Vivian Cranska	Alberta Collins
Wendy Daigle	Anna Halacy
James Halacy	Raymond Nadeau
Linda Nadeau	Debra Perkins
James Tusino	

The Douglas Fire Department Ambulance answered 170 calls.

MONEY COLLECTED AND TURNED INTO TREASURER'S OFFICE

Bottle Gas	8	@	10.00	80.00
Gun Powder	16	@	5.00	80.00
Smoke Alarms	98	@	10.00	980.00
Oil Burner	50	@	10.00	500.00
Blasting Permits	6	@	5.00	30.00
TOTAL				\$1,670.00

Respectfully submitted,

JOSEPH S. NEDOROSCIK
FIRE CHIEF

REPORT OF THE ANIMAL INSPECTOR

I have inspected and found in good health the following for 1991:

35	dairy
73	beef
22	sheep and goats
127	horses and ponies

Dog bite complaints were up this year. There is a very serious threat of rabies coming in 1992. All dogs must be vaccinated and cats should also be vaccinated against rabies.

Richard Downs,
Animal Inspector

REPORT OF THE RECREATION COMMISSIONER

This past year has been very gratifying for the town's residents and the Recreation Commission. New lighting was installed on our Little League field, and the new dimension of games "under the lights" became the highlight of the summer for many children and parents alike.

Extensive progress was made toward our goal of installing additional soccer fields behind the VFW Hall in Douglas Town, and creating a baseball field on the West St. land. Although not fully completed, they should be ready for 1993, and they will be in great need due to probable expansion of our programs. Again, as in last year, we need involvement from many people to get these areas in playing shape.

Our Youth Hoop basketball program has shown tremendous progress at all age levels. Thanks to our many volunteers for their time and guidance. Our program has expanded to kindergarten ages with great enthusiasm shown by them. Our senior girls travelling team has become the finest 11-12 year old team in the Blackstone Valley! This team should be a solid contribution to the future high school.

Soccer participation is always high and our town be proud of its relationship with surrounding communities. Our teams compete well, and are respected by others for their proper attitude toward fellow opponents.

Last year was a beginning year for our Senior Babe Ruth Team. Although young, they performed well and will only continue to learn and improve. The two Babe Ruth teams entered in the Blackstone Valley League both made the playoffs, and one team made it all the way to the championship game, before bowing out to a strong Uxbridge team.

We would like to expand our programs this year towards a co-ed approach such as volleyball, and we will continue to schedule available gym time on an "as needed" basis.

Finally, small communities such as ours do not have strong financial resources, but we are far from poor. We are constantly evaluated by other towns for our sportsmanship and "sense of fair play", and we should never lose sight of our priorities. Douglas is well-respected in these areas, which is no coincidence. Many hours of hard work and dedication makes us a very wealthy community. Parents, children and coaches all deserve a pat on the back.

Special thanks to the high school and elementary school for use of their facilities. Thanks to the Highway Dept., Water and Sewer Dept., and to all private contractors and people who devoted their time towards benefitting our programs.

Respectfully,

Wayne Harris
Joseph Valliere
Rich Marshall
Recreation

REPORT OF THE WASTE WATER TREATMENT FACILITY

Water-WasteWater

The following is a report of the Water/WasteWater Division for the calendar year 1991.

The Division earned \$126,049.11 in user fees. Other monies earned by the division includes \$54,000.00 from the Water System Development fee and \$5,884.60 from the Water Repair Account. For a total of \$185,933.71.

Water Division

The Water Division pumped a total of 83,943,600 gallons in 1991. The following projects were completed to maintain the Water System.

A leak detection survey was undertaken by an outside service in June of 1991. Leaks were detected at (7) hydrants, (3) services and (1) main. All leaks were repaired saving an estimated 30,000 gallons a day. Hydrants on Glen St., A St., West St. and Depot St. along with (3) Gate valves had to be replaced.

New Services Installed	13
Renewed Services	2
Service leaks repaired	9
Frozen service	1
New meters installed	17
Outside readers installed	22

New meter bottoms changed	2
Cellar valves installed	9
Curb valves installed	8
Curb boxes installed	10
Hydrant caps replaced	3
Hydrants installed	4
Hydrants repaired	9
Meter heads replaced	3
Curb Boxes installed & raised	2
Road box covers replaced	6
Gate valves to hydrants installed	7
Curb boxes repaired	8

WasteWater Division

The treatment Plant received 57,633,000 gallons of raw wastewater that was treated at 92% efficiency. Pumped 36,000 gallons of sludge to drying beds. The following are some of the projects completed to improve the Wastewater Treatment Facility this past year.

Purchased 2 used Chemical Pumps for Chlorination.
 Reconditioned drying beds
 Survey of collection system inflow and infiltration
 Flow meter and lab scale were calibrated and serviced by professional concern
 Purchased a new chlorine residual tester
 Improved landscaping of grounds
 Reconditioned Department vehicles
 Landfill area graded
 Purchased new drying oven for lab

Respectfully submitted,

Joseph Saster, Chairman
 Edward Therrien, Co-Chairman
 Robert Josey, Commissioner

BUILDING INSPECTOR

I herewith submit the annual report of the Douglas Building Department.

Building Inspector	William A. Carter, Sr.
Alternate Building Inspector	Michael J. Kacmarcik, Jr.
Wiring Inspector	Richard Wallis
Alternate Wiring Inspector	Wayne Hickey
Plumbing and Gas Inspector	Joseph Saster
Alternate Plumbing Inspector	Florendo Colonero

The following permits were issued from January 1, through December 31, 1991.

Single family houses	48
Duplex houses	1
Apartments	0
Condominiums	2 (14 units)
Electrical permits	134
Plumbing permits	66
Gas permits	10
Barns	5
Garages	13
Additions and Alternations	74
Swimming pools	13
Miscellaneous	9
Chimneys	0
Stoves	18
Signs	4
Demolish	2

Revenue collected from Building Department fees was \$27,762.82. This was submitted to the Town Treasurer for the Town of Douglas general fund.

The Building Department office hours are Monday, 8:30 a.m. - 4:00 p.m.; Tuesday, 8:30 - 3:00 p.m. and 6:00 - 8:00 p.m.; Wednesday, 1:00 - 4 p.m.; Thursday and Friday, 8:30 a.m. - 3:00 p.m.

Respectfully submitted,

William A. Carter, Sr.
Building Inspector

REPORT OF THE HISTORICAL COMMISSION

The historic commission lost one of its founding members this year with the death of John Virostek in December. John was a long time advocate of preservation in Douglas, particularly in his work for preserving the Jenkes Store. John's extensive knowledge of the town's history was helpful and beneficial to the other commission members and to the Historical Society.

The commission has submitted two areas of Douglas for inclusion in the National Register of Historic Places, pending inspection and review by the Massachusetts Historic Commission in February. The two areas are the Old Douglas Common and surroundings, and a major portion of Downtown East Douglas. Inclusion in the National Register allows tax credits for restoration and re-use of income producing properties, and increases public awareness of the significant historic fabric of the community.

The Hayward Landing Apartments and grounds were added to the National Register this past year.

The Commission is hoping to increase its membership from five to seven, pending approval by the Selectmen.

Respectfully submitted,

David Kmetz, secretary
John Petraglia, Chairman
Bill Carter Sr.
Richard Preston

REPORT OF THE VETERANS SERVICES DEPARTMENT

As Veteran's Services Director, I assist Douglas Veterans in need of financial help to obtain benefits. Because of the economic conditions in 1991, we had more inquiries than usual, and upon investigation I was able to help 3 of those individuals. We paid them benefits totaling \$1,153.50.

I also help veterans with any problems or questions they may have pertaining to Veteran's affairs.

Another one of my responsibilities is to attend regional quarterly Veteran's Agent Meetings, which are designed to keep the agents advised on the latest developments in Veteran's Services.

Respectfully submitted,

Theodore J. Cormier, Sr.
Veteran's Services Director

DOUGLAS PUBLIC SCHOOLS

REPORT OF THE SUPERINTENDENT OF SCHOOLS

The Douglas Public Schools began the 1991-92 school year maintaining all academic programs and faculty. This is certainly an accomplishment in a time period of significant financial concern across the State of Massachusetts. The two schools, representing a Kindergarten through grade twelve educational system, offer a comprehensive academic program in all core subjects. The high school has been able to maintain college level courses in calculus and physics, as well as in all areas required for college admission. In addition to the core curriculum the schools continue to offer instrumental music instruction, an award winning band program, and athletics in soccer, basketball and baseball/softball.

Despite the harsh economic atmosphere and the consistent calls from the populous for school reform and improvement, the Douglas schools have demonstrated strong results on statistical indicators of school success. Collectively we wish to expand upon our successes and continue to nurture our students into becoming motivated and committed learners, eager to accept the challenges of our complex and technologically advanced society. Towards these goals we have worked to expand our course offerings at the high school level, offer enrichment programs to students through organizations such as the Center for Talented Youth, elementary and high school curriculum planning committees, and a proposal for restructuring the junior high school to a middle school.

Programmatically, due to ever increasing elementary school enrollments, the recommendation to move the Kindergarten programs into the Junior Senior High School was passed by the School Committee. The two kindergarten programs will join the preschool program, already functioning out of the senior high building, in an effort to create a comprehensive early childhood program. Senior high students will continue to support this program in structured educational activities offered as part of the Child Development Course of studies. As the need for increased space continues, the Building Needs Committee will present their solution to our space problems, to the community. It is becoming increasingly evident that either an addition to an existing space or a new building project appear to be the most viable resolutions.

In summary, we continue to make every effort to provide the students of Douglas with both a quality and a competitive educational experience. As a community, we must continue to advocate for our youth, truly our most precious resource. We thank you, for your support and involvement, and request your continued awareness of our strengths and needs.

Respectfully submitted,

Patricia B. Grenier
Superintendent of Schools

ANNUAL REPORT OF THE ELEMENTARY SCHOOL PRINCIPAL

It is a privilege to submit my first report as Principal of the Douglas Elementary School. Beginning in June of 1991 I accepted the additional responsibility of Principal while continuing in my role as Director of Special Education. In this dual role I have maintained separate offices and split my time between the two departments. These responsibilities have proven to be both challenging and rewarding.

Our student population continues to grow and we remain crowded to the point where all available space is being utilized. Interim steps are being planned in order to help temporarily alleviate a small portion of the overcrowding. Long range planning is warranted as ultimately the Elementary School will be unable to handle the volume of in-coming students.

Budget constraints resulted in the Elementary School going on two bus runs in order to service all of our students. This meant changes in how students were picked up, arrived and departed from the school and then returned home. A number of students arrive from twenty-five minutes before the beginning of school and then wait up to twenty minutes after school before departing. Given the magnitude of this change the school year began without serious incidence or disruption. Much credit is due the parents for their patience and cooperation and to the staff who joined in to volunteer their time in order to supervise their students and insure their safety.

Programs continue to abound at the Elementary School with Nature's Classroom fifth grade week long trip; the Open House programs, the School-Wide Unit of Study: the Read-A-Thon with special events and carnival; the Christmas Program and crafts and the introduction of the Principal's Award Ceremony. This latter ceremony will be held once a month during the school day and will acknowledge students whose teacher wishes to recognize them for outstanding achievement. Students so honored will receive a certificate as we attempt to build a sense of intrinsic pride in the efforts of our students. All of these programs are run and supported by the teaching staff and PTO without whose efforts, commitment and creativity none of these programs could continue.

The educational foundation continues to be strong as the revised curriculum in Language Arts was completed and revision of the Math and Science curricula begun. Teaching staff continue to develop and employ innovative educational techniques that include process writing, whole language, learning centers, cooperative learning, hands on learning and others. The individual professional growth of teaching staff is evident in the applications of these techniques.

The Douglas Elementary School Parent Teacher Organization continues to provide valuable support to our school programs. Their consistent commitment in fund raising, supporting educational programs and purchases of computers have clearly benefited all

students. Not only do we appreciate their commitment but we welcome their personal involvement and caring for the total school program.

The combined strength of teachers and parents, coupled with the energies of our students will continue to sustain us during these troubling times of economic uncertainty, social change and fiscal reductions. The focus of our efforts remains the well being of your children; our purpose to provide the highest standards for academic achievement in spite of the obstacles.

Respectfully submitted,

Michael Masny
Principal

REPORT OF THE PRINCIPAL DOUGLAS JUNIOR-SENIOR HIGH SCHOOL

It is my pleasure to submit the 1991 Annual Report for Douglas Junior-Senior High School to the citizens and taxpayers of the Town of Douglas.

During the past year there have been many individual and school-wide accomplishments which reflect our commitment to providing a quality education for all students.

Svetal Patel, a member of the Class of 1991, was awarded the Carrick Scholarship in the amount of \$10,000.00, when she was selected, competitively, from amongst all of the graduating seniors in the Blackstone Valley. Seventh graders, Melanie Brezniak and Erin Green, qualified for acceptance into the Johns Hopkins University Center for Talented Youth as a result of their outstanding scores on the Scholastic Aptitude Test, which they took with current high school seniors. Ten percent of the Douglas seventh graders were allowed to take the SATs on the basis of scoring in the top three percent nationally on a standardized test.

Once again, we experienced continued growth in the percentage of graduating seniors accepted at 2 year and 4 year colleges with 75% of the Class of 1991 successful. We are anticipating 80% plus for the Class of 1992. SAT totals rose, as well, for the third consecutive year. The percentage of students taking the exam and the resulting scores are competitive statewide and nationally. A recently completed followup on the Class of 1990 shows that, in spite of a difficult financial climate, a vast majority of students are continuing, successfully, with their college education. The number still enrolled far exceed national standards (82% still in 4 years institutions.)

In June of 1991 the New England Association of Secondary Schools and Colleges reviewed our Five-Year Report and continued accreditation while offering commendations in seven areas. In particular, changes implemented for grades 6-8 were acknowledged as well as curriculum additions and the completed curriculum coordination. The continued efforts of students, staff and curriculum coordinators, which have produced documented improvements in student achievement, were recognized and rewarded. As we continue our efforts to expand and improve the scope and quality of education offered to our students we look forward to the future with great anticipation.

The recently implemented Renaissance Program, which recognizes achievement, attendance and academic improvement, has motivated students and developed valuable business partners within the community. The benefits to students and businesses guarantee its expansion in the years ahead. The efforts of the Douglas P.R.I.D.E. Committee and the Middle School Study Committee have addressed issues concerning public relations, transition between the elementary school and high school, teaching strategies and techniques, educational reform and a vision for the future. The development of a true Middle School for grades 6-8, reflecting the identified needs and abilities of this age group, should be realized for the 1992-93 school year. Through our Drug Free Schools Grant we have a trained Student Assistance Team made up of staff and counseling professionals to assist students displaying at-risk behaviors. The current grant is designed to develop a Peer Leadership Program and assist students and parents with their individual responsibilities in facing changes and making choices.

Our band, athletic teams, clubs, SADD Chapter and numerous other activities present a variety of means for students to supplement their education and ensure a memorable school experience. We are all indebted to the students, coaches, directors, advisors and generous parents who give life to these activities and foster a sense of pride and commitment in the community. The accomplishments of our students and the comfortable, open atmosphere within our building give us reason to be thankful and confident that our community has a bright future.

Once again, there are numerous questions relative to the direction public education will take in the future, as well as how much funding will be available. We will continue to strive for excellence, stress the positive and meet our obligation to the community in whatever climate exists. We understand and accept our responsibility to educate and we will get it done.

Respectfully submitted,

William G. Mahoney
Principal

REPORT OF THE SPECIAL EDUCATION DEPARTMENT

This past year continued to prove very productive for students receiving services through the Douglas School's Department of Special Services. Continuing our commitment to provide the highest quality educational experience, in the least restrictive environment, the Department continued to be successful in servicing all but one student, within the Douglas Public Schools. This ability to provide quality services to special needs students within the community based schools, is a direct result of both the level of professional skills and the dedication of the staff and the continuing administrative support for those programs designed to offer these services. Within this co-operative framework both students and community benefits, as the Douglas Public Schools continues to strive to implement the State regulated mandate of maximizing students potential, in the least restrictive environment.

The beginning of the school year brought two new faces as staff were added to replace those who moved on to other areas of interest.

The Little Bo P.E.E.P pre-school entered its second year at the Douglas' Junior/Senior High School and continues to meet with great success in providing an integrated pre-school experience for the children of Douglas. Through tuition payments and the support of federal grants the pre-school program is now operating at no cost to the Douglas School Department and in effect is a free standing pre-school operating under the jurisdiction of the public school.

The A.D.E.P.T. Program, a federally funded alternative high school, continues to provide a quality educational experience for students who are at risk for dropping out, or who's needs can not appropriately be met in the traditional high school setting. The program is in its fourth year and has met with exceptional success in educating students who are at-risk.

The Department of Special Education continues to provide a variety of services to meet the individual needs of students and to this end offer programs that include: special needs pre-school, resource rooms at all levels, alternative education, speech and language therapy, physical therapy, occupational therapy, adaptive physical education and tutoring for home or hospital bound students.

Finally, beginning in June of 1991, I took on the additional responsibility as Principal of the Douglas Elementary School. This has resulted in a very exciting and interesting challenge, one which I accepted with great anticipation. Within this dual role I have maintained separate offices for the two departments and have split my time between the two roles. As in the previous years, I extend my gratitude for the school department's continued support and personally wish to express my on-going appreciation for the privilege to serve the students of the Town of Douglas.

Respectfully submitted,

Michael Masny
Director of Special Services

REPORT OF THE GUIDANCE DEPARTMENT

We herewith submit the annual report of the Guidance Department of the Douglas School System.

The Guidance Department enters the 1991-92 school year with one counselor for grades 6-12. We presently have a Senior Class of 32 most of which will continue to pursue their education at the college level.

Required credit for graduation continues to be 104 credits. The minimum passing grade is presently 65. Minimum requirements for entrance into the four year state college system presently require four years of college English, two years of the same foreign language, three years of college math, two years of a laboratory Science, two years of Social Studies and a special group of electives including courses in Computer Science to total at least 16 units.

We continue to administer the Massachusetts Basic Skills and Assessment Tests, the California Achievement Tests in grades 1 through 8. We also administer the PSAT's to Juniors and SAT's to Juniors and Seniors.

Students meet individually and in groups with the Guidance Department for adjustment, academic and vocational counseling throughout the year.

Guidance will continue to assist each student in determining a wise choice of his/her life's work in accordance with his/her abilities and desires.

Respectfully submitted,

D.A. Johnson
Guidance Director

REPORT OF THE ATHLETIC DIRECTOR

The Athletic Program at Douglas Junior-Senior High School has continued to benefit over 30% of our student body thanks to the ongoing efforts of our community, including parents, athletes, staff and our local businesses. Together we have kept the spirit of athletics alive through various fundraising efforts to overcome the major financial cuts of our athletic budget. Without such dedication, our children would be missing out on an integral part of their education. Special thanks are in order to Bobbie and Bonnye Doyon, John George, Sue Cave, Jen Poole, Bill Lapierre, Greg Pantos of Harry's Pizza, Douglas Recreation and the Douglas Police Dive Team for all of their efforts and contributions. Without these people our program would not be possible.

Fundraising enabled us to field such teams as girls and boys varsity soccer, girls and boys varsity basketball, girls and boys junior varsity basketball, boys varsity baseball and girls varsity softball. Girls varsity soccer, boys varsity soccer, girls varsity basketball and girls varsity softball all qualified for district tournament. Gary Heldenbergh received Dual Valley All-Star, Central Mass. All-Star and All-State, All-Star recognition in soccer. Dual Valley All-Star status was awarded to: Krista Mielnicki and Alex Ferguson — Soccer; Amy Stanick — Basketball and Softball; Chris Gray — Baseball; and Tiffany Holt — Softball. Congratulations are in order to these athletes and to the qualifying success of the district teams.

As our school population continues to increase so does the number for those requesting athletic participation. These numbers demonstrate the need for junior high sports and junior varsity soccer both boys and girls as well as junior varsity baseball and softball. It is unfortunate that finances prohibit us from providing these programs.

As we look ahead, we continue to view a future of financial hard times that will adversely affect our athletic program. We can only hope that the understanding and support of the community will continue and together we can continue to provide our students with this integral part of their education. On behalf of the entire school system and athletic staff, we would like to thank each and every one of you for your time, effort and support which enabled our athletic program to exist. Without you, our program would not be possible.

Respectfully submitted,

Madeline Mangini
Athletic Director

REPORT OF THE SCHOOL NURSE

I herewith submit my first annual report as school nurse for the Douglas Public Schools.

The nurse investigates all accidents and injuries occurring in the schools and renders medical attention to those requiring it. Follow-up recommendations are then made to the principal of each school.

Hearing and vision screening was conducted for all students in grades 1 to 5 of the elementary school and grades 6,8 and pre-school at the Jr.-Sr. High School.

Postural screening exams were done by the nurse, plus physical education instructors, in grades 5 through 9.

All home assessments and re-evaluations are conducted by the school nurse for the special education department.

The fluoride rinse program is offered weekly to all elementary students who wish to participate.

The school nurse continues to assist in the free and reduced lunch program in both the elementary and high school.

School and sports physicals for the 1991-1992 school year were conducted at Tri-River Health Center in Uxbridge.

The school in conjunction with the town nurse, Patricia Koslak, held clinics for TB, tetanus, flu shot and MMR vaccinations.

All state reports and surveys were submitted and filed as necessary.

Respectfully submitted,

Catherine M. Gilrein, R.N.
School Nurse

ANNUAL REPORT OF THE BLACKSTONE VALLEY VOCATIONAL REGIONAL SCHOOL DISTRICT

For the Year Ended June 30, 1991

Regional School District Committee 1990-91

Kelton D. Johnson	— Chairman	Sutton
Jay P. Hanratty	— Vice Chairman	Millbury
Roger V. Burns	— Secretary	Hopedale
Diane M. Paradis	— Assistant Treasurer	Grafton
E. Kevin Harvey		Bellingham
Matthew C. Krajewski		Blackstone
Charles E. Randor		Douglas
Casey S. Vandervalk		Mendon
John V. Fernandes		Milford
Gerald M. Finn		Millville
Edward B. Postma		Northbridge
Robert H. Snow		Upton
John T. Robarts		Uxbridge
Anthony F. Rando	— Treasurer	
David A. Rando	— Counsel	
Margaret Asadoorian	— Recording Secretary	
Eugene D. Picard	— Superintendent-Director	

Regular School Committee meetings are held at the Blackstone Valley Regional Vocational Technical High School, Pleasant Street, Upton, MA on the third Thursday of each month in the School Committee Conference Room at 7:30 p.m.

The Blackstone Valley Vocational Regional School District completed twenty-five years of educational service to its thirteen member towns on June 11, 1991. Since its opening in 1966 the Blackstone Valley Vocational Regional Technical High School has delivered vocational-technical education to approximately 10,000 people (high school and adult students) throughout the region. The positive impact on industry, business, individual lives and communities which comprise the regional school, has been most significant over the last one quarter century.

School year 1990-91 was a typically successful year of operation. The vocational regional school district provided viable and applicable vocational-technical education for 682 high school students, 212 adults and 38 post secondary students.

The high school day program delivered a dual integrated Program of Study to young men and women (grades 9 through 12) which consisted of traditional academic study and specialized vocational-technical preparation for 180 days. Each day started at 7:55 a.m. and concluded at 2:00 p.m. from August 22, 1990 to June 11, 1991. Special education services were provided for 172 students.

The evening school program for adults, seeking vocational-technical competencies (14 programs) or avocational skills (12 programs), was available in the fall and spring semesters, Tuesday and Wednesday evenings. Financial support for adult education was sustained with fees paid by the participants.

The ASSET Program, a model post-secondary collaborative venture with the Ford Motor Company and Quinsigamond Community College, continued to generate extraordinary interest of students seeking highly specialized automotive technology training in pursuit of an Associate Degree in Applied Technology. Tuitions paid by students offset instructor salaries and other educational expenses. Ford-Mercury dealerships provided regular on-the-job training for all students engaged in the two-year Program of Study.

The primary mission of the Blackstone Valley Vocational Regional School District is focused on delivery of comprehensive, relevant and effective vocational-technical education for high school students. The remainder of this report illustrates clearly that school year 1990-91 maintained direction and continuity with the original purpose of the system. Likewise, citizens unfamiliar with the system may become apprised of the district as an educational resource.

High School Enrollment Distribution
Member Towns (10/1/90)

Bellingham	78	Millbury	98
Blackstone	28	Millville	10
Douglas	43	Northbridge	78
Grafton	54	Sutton	47
Hopedale	25	Upton	45
Mendon	19	Uxbridge	79
Milford	78		
		Total	682

Grades/Gender (10/1/90)

	Males	Females	Total
Grade 9	123	62	185
Grade 10	128	49	177
Grade 11	115	38	153
Grade 12	118	49	167
Total	484	198	682

Sequential Academic Program - 7 periods/day [90 days]

Freshman	Sophomore
English I	English II
Geography	U.S. History I
Phys. Ed.	Phys. Ed.
Mathematics	Mathematics
Science	Science
Vo-Tech Related	Vo-Tech Related
Selective	Selective
Junior	Senior
English III	English IV
U.S. History II	Government
Phys. Ed.	Phys. Ed.
Mathematics	Mathematics
Science	Science
Vo-Tech Related	Vo-Tech Related
Selective	Selective

Subject Offerings

Mathematics	Sciences	Selectives
Fundamental	Physical	Tech Drawing I & II
General	Biology	Blueprint Reading
Technical	Chemistry	Business Principles
Intro Algebra	Physics	Computer Literacy
Algebra I & II	Health	Accounting I & II
Geom/Trig	Science Survey	Business Machines
Business		Psychology
Math Survey		Typing I & II

Specialized Vocational-Technical Programs [90 days]

Air Conditioning/Refrigeration	Electronics
Auto Body	Graphic Arts
Automotive Technology	Health Services
Computer Information Processing	Machine Technology
Culinary Arts	Metal Fabrication
Drafting	Painting/Decorating
Electrical	Plumbing

Building/Grounds - SPED 502.4 Program

Extra-Curricular Programs

- Athletics:** Cross Country, Soccer (Boys & Girls), Basketball (Varsity & J.V. - Boys and Girls), Baseball, Softball, Track/Field, Intramurals
- Activities:** Vocational Industrial Clubs of America, SADD, Class Officers, Student Advisory Committee, Yearbook Committee, Magazine Committee, Blood Bank Committee, Junior/Senior Prom, Safety Committee, Variety Show Performers

Class of 1991

The Class of 1991 entered Valley Tech in the fall of 1987 and completed the prescribed Program of Study in the spring of 1991. One hundred and sixty-two young men and women were awarded high school diplomas and vocational-technical certificates by Mr. Kelton Johnson, Chairman of the Regional Vocational School Committee, on Saturday, May 18, 1991 at outdoor ceremonies on the school's athletic grounds.

The graduates were led by President Frank Kaweck (Blackstone), Vice President Julie Trudel (Douglas), Secretary Tina Brideau (Grafton) and Treasurer Nancy Trudeau (Uxbridge). Class advisors, Mrs. Ann Nigro and Mrs.Sandra Rice, served as faculty marshalls for the graduates.

Dr. Michael Fitzpatrick, formerly of Milford and currently Director of Professional Development at Fitchburg State College, addressed the graduates. He encouraged them to continue to pursue their aspirations and to strive to make the world a better place for all human beings. He reminded them that the mantle of responsibility was entrusted to them by citizens of the Blackstone Valley Region.

Cooperative Education initiated in 1969, continued as a primary effort designed to provide students with genuine work-experience, at a work site where their vocational-technical competencies were applied and refined. Sixty-three (63) seniors were placed during the school year and acquired on-the-job training from employers who paid the students for their services. Approximately \$200,000 was earned by cooperative education participants. Job performance was assessed by employers, which in turn was translated into school marks and credits applicable to graduation requirements. The majority of the participants subsequently were offered full-time employment following their apprenticeship. Given that the region was in deep recession, it is remarkable that regional employers collaborated enthusiastically with Valley Tech by supporting the Cooperative Education Program. The school system is grateful and indebted to employers for extending student opportunities in the real world.

Placement of graduates from the Class of 1991 revealed the following:

Classification:	Full Time Millitary	Gainfully Employed	Post-Secondary Education*	Seeking Employment	Unknown	Total
Number	11 (6.8%)	75 (46.3%)	43 (26.5%)	30 (18.5%)	3 (1.9%)	162

*Most of these students were employed but due to their decision to pursue more education, they were classified accordingly.

A significant number of graduates were recognized with monetary awards (scholarships/grants) for their performances and achievements as outstanding vocational-technical students. A grand total of \$20,350 was distributed among 45 graduates. Sources of

scholarships and grants originated from: Nine Memorial Funds, Alumni Association, V-T Teachers Association, Hotchkiss Foundation, Emerick Foundation, AFL-CIO, Upton Police Association, Milford Police Association, State Mutual Insurance Co., Mass. Secretaries Association, Foster-Forbes Co., Risteen Foundation, Upton Bloomer Girls, Upton Grange, Upton Women's Club, St. Marks Church, N.E. Electric Co., Dudley Hall Institute, Ohio Diesel Institute.

Extra-Curricular Activity Summary

First Trimester (Fall)

Soccer — Cross Country
Blood Drive
American Education Week
Open House
SAAD Ring Dance
Class Officer Elections

Second Trimester (Winter)

Basketball — Cheerleading
Intramurals
Senior Dance
Parent Information Day
Voke Education Week
VICA Competition
SAAD
Advisory Dinner Meeting

Third Trimester (Spring)

Softball — Baseball — Track
Blood Drive
Jr./Sr. Prom
Chrysler/Plymouth Competition
Variety Show
VICA Competition
Student Magazine
Senior Week/Award Banquet
Graduation

As customary, the Regional Vocational Technical High School continued to serve member towns in conjunction with student training programs. Citizens throughout the Blackstone Valley region availed themselves of the Three Seasons Restaurant during the school year. Likewise, automotive repairs were provided by Automotive Technician and Auto Body programs. Graphic Arts and construction programs (carpentry, electrical, plumbing and painting/decorating) delivered appropriate services as part of the curriculum designed to enhance acquisition of student competencies. A major renovation/construction

project — a two year effort — was initiated in the town of Bellingham. The former Keough Elementary School will be converted into an administrative center for the local school department. Those mutually reciprocal arrangements are beneficial to both the learners (students) and the communities/citizens. Students apply/refine their skills while residents expend minimal financial resources when public service projects are undertaken.

Due to the shrinking of high school populations and the loss of substantial state aid, the vocational regional school district committee initiated an educational delivery plan to reduce staff and expenditures for school year 1990-91. The entire operation was examined carefully to determine minimum staff requirements needed to provide and maintain standardized/qualitative educational programs. Adjustments were made accordingly. Below are the results of the implemented educational delivery plan.

Professional Staff (FTE's)			Support Staff (FTE's)		
	1989/90 vs 190/91			1989/90 vs 1990/91	
Voc-Tech Instructors	37	35	Teacher Aides	6	5
Academic Teachers	23	20.8	School Nurses	1.75	1
SPED Teachers	6	6	Clerks	6	4.5
School Counselors	3	2.5	School Lunch Empl.	12	10
Reading Specialist	1	1	* Facility Manager	1	1
A/V-Librarian	1	1	* Custodial Staff	6.5	6
Coordinators	4	4	* Financial Coord.	1	1
*Assistant Director	1	1	* Dist. Bookkeeper	1	1
*Student Services Dir.	1	-	* Secretaries	3	3
*Superintendent-Director	1	1		38.25	32.5
	98	92.3	School Buses	21	19
Enrollment (Day School)	725	682			

*Notes: Denotes full year assignments - other personnel were engaged for the school year. Personnel are reported as Full-Time Equivalent assignments.

The School Committee and school administration worked diligently to contain expenditures and to deliver specialized vocational-technical education second to none. Although limited in resources, each genuinely believes the vocational regional school district was served very well.

Discussions have begun to adapt the educational delivery system to changing times which reflect an aging population, a declining work-force population and the need for more adequately and technically prepared individuals who aspire to pursue careers in an internationally competitive workplace. Fundamental modification in the preparation of students - high school aged and adults - is central to the issue of sustaining a viable and appropriate vocational-technical education system.

Throughout the school year, the General Advisory Committee and various craft

committees have made invaluable contributions to the operation and direction of the vocational-regional school district. Everyone is deeply indebted to the volunteers for their sage advice and commitment. Likewise we express genuine thanks to all who have supported this unique vocational education enterprise. With continued cooperation and involvement from all segments of the citizenry, within the thirteen member towns, "Valley Tech" looks forward to the future. Sustained by twenty-five years of successful service, the next quarter century should be equally beneficial to everyone who values purposeful and accountable education.

Respectfully,

Eugene D. Picard
Superintendent-Director

**BLACKSTONE VALLEY VOCATIONAL
REGIONAL SCHOOL DISTRICT**

**1990-91
MEMBER TOWN ASSESSMENTS**

Town	10/1/89* Students	Operation	Debt Retirement
Bellingham	82	152,268	23,030
Blackstone	43	79,848	10,230
Douglas	43	79,848	5,196
Grafton	68	126,271	16,183
Hopedale	26	48,280	4,611
Mendon	18	33,425	4,934
Milford	107	198,692	29,760
Millbury	105	194,978	17,957
Millville	10	18,570	2,887
Northbridge	80	148,554	17,110
Sutton	52	96,560	7,467
Upton	43	79,848	5,937
Uxbridge	68	126,271	12,043
	745	1,383,413	157,345

*Average Assessed Operation Cost Per Student (1990-91) - **\$1,857** Based on Enrollment 10/1/89. Enrollment 10/1/90 will establish per pupil assessment for 1991-92.

**BLACKSTONE VALLEY VOCATIONAL REGIONAL SCHOOL DISTRICT
STATEMENT OF REVENUES AND EXPENDITURES OF GENERAL FUND
BUDGET AND ACTUAL - BUDGETARY BASIS
YEAR ENDED JUNE 30, 1991**

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES:			
Local sources:			
Assessments to participating towns	1,540,759	1,540,759	
Interest on investments and banks accounts		45,490	45,490
Other		2,771	2,771
	<u>1,540,759</u>	<u>1,589,020</u>	<u>48,261</u>
Federal and state reimbursements:			
General aid	1,681,238	1,676,252	(4,986)
Regional school aid	852,770	852,770	
Pupil transportation	293,139	321,489	28,350
Debt retirement	337,054	337,054	
	<u>3,164,201</u>	<u>3,187,565</u>	<u>23,364</u>
Total revenues	<u>4,704,960</u>	<u>4,776,585</u>	<u>71,625</u>
EXPENDITURES:			
Administration	209,396	217,800	(8,404)
Instruction:			
Supervision	159,214	163,691	(4,477)
Principal's office	92,981	95,265	(2,284)
Teaching	2,208,471	2,198,041	(10,430)
Textbooks	7,000	7,082	(82)
Library services	24,187	14,187	(10,000)
Audio-visual	7,675	13,128	(5,453)
Guidance services	159,921	125,673	34,248
Special education	280,738	261,453	19,285
Other School Services:			
Health Services	24,743	21,604	3,139
Pupil transportation	348,787	344,361	4,526
Food services	-	12,000	(12,000)
Athletic program	40,010	39,587	423
Student body activities	9,190	8,443	747
Operations and Maintenances of Plant			
Custodial services	179,598	172,039	7,559

Heating/utilities	125,450	130,298	(4,848)
Maintenance and repairs	131,950	153,000	(21,050)
Fixed Charges	471,387	450,659	20,728
Acquisition of Fixed Assets	17,519	67,458	(49,939)
Debt Retirement	575,301	569,735	5,566
Total Expenditures	<u>5,073,518</u>	<u>5,065,404</u>	<u>8,114</u>
			Variance
	Budget	Actual	Favorable
			(Unfavorable)
Excess (deficiency) of revenues over expenditures	(368,558)	(288,819)	79,739
Transfers in	<u>368,558</u>	<u>416,095</u>	<u>47,537</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other uses	<u>-</u>	<u>127,276</u>	<u>127,276</u>

Robert Ercolini & Company - Auditors

**BLACKSTONE VALLEY VOCATIONAL REGIONAL SCHOOL DISTRICT
COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUP
JUNE 30, 1991**

ASSETS

	FIDUCIARY				
	GOVERNMENTAL FUND TYPES		FUND TYPES		ACCOUNT GROUP
	General	Special Revenue	Agency	General Long-Term Obligations Group	Combined Totals (Memorandum Only)
Cash	1,638,897	17,449	263		1,656,659
Accounts Receivable		7,954			7,954
Amount to be provided for retirement of general long-term obligations				1,395,263	1,395,263
Total assets	<u>1,638,897</u>	<u>58,754</u>	<u>263</u>	<u>1,395,263</u>	<u>3,093,177</u>

	FIDUCIARY				
GOVERNMENTAL FUND TYPES	FUND TYPES	ACCOUNT GROUP			
			General Long-Term Obligations Group	Combined Totals (Memorandum Only)	
	General	Special Revenue	Agency		

Liabilities:

Accounts Payable and accrued expenses	380,880	2,476			383,356
Accrued sick pay benefits				5,263	5,263
Due to other governments		1,365	263		1,628
Deferred revenue		6,344			6,344
Revenue anticipation note payable 5.22% note	600,000				600,000
Bonds payable				1,390,000	1,390,000

Commitments (Note 9)

Total liabilities	<u>980,880</u>	<u>10,185</u>	<u>263</u>	<u>1,395,263</u>	<u>2,386,591</u>
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Fund Balances:

Reserved for encumbrances	33,790				33,790
Reserved for expenditures	405,976				405,976
Unreserved:					
Designated	98,632	48,569			147,201
Undesignated	<u>119,619</u>				<u>119,619</u>
Total fund balances	<u>658,017</u>	<u>48,569</u>			<u>706,586</u>
Total liabilities and fund balances	<u><u>1,638,897</u></u>	<u><u>58,754</u></u>	<u><u>263</u></u>	<u><u>1,395,263</u></u>	<u><u>3,093,177</u></u>

Robert Ercolini & Company - Auditors

INDEX

Airort Siting Study Committee	82
Animal Inspector	89
Appointed Town Officials	33
Arts Council	73
Board of Assessors	48
Board of Health Agent	65
Board of Health Nurse	66
Building Inspector	91
Cable Advisory Committee	74
Collector of Taxes	50
Conservation Commission	81
Council on Aging	67
Elections:	
Annual Town Election , May 14, 1991	17
Employees Earnings	77
Fire Department	87
Highway Department	85
Historical Commission	92
Housing Authority	84
Library Director (Simon Fairchild Public Library)	70
-Police Department	61
Recreation Commission	89
Recycle Committee	86
Schools:	
Superintendent's Report	94
Douglas Elementary School	95
Douglas Junior-Senior High School	96
Special Education Department	98
Guidance Department	99
Athletic Director	99
School Nurse	100
Blackstone Valley Vocational Regional School District	101
Town Meetings	
Special Town Meeting, April 4, 1991	15
Annual Town Meeting, May 18, 1991	19
Special Town Meeting, June 26, 1991	32
Special Town Meeting, November 18, 1991	37
Tax Rate	14
Town Accountant	52
Town Clerk's Report	47
Town Officers	5
Town Treasurer	75
Veteran Services Director	93
Vital Statistics	42
Water/Wastewater Department	90
Zoning Board of Appeals	64

TOWN OF DOUGLAS
DEPARTMENT TELEPHONE NUMBERS

FIRE DEPARTMENT	476-2222
POLICE DEPARTMENT	476-3333
SELECTMEN'S OFFICE	476-4000

BOARD OF HEALTH	476-4003
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DOUGLAS TRANSFER STATION OPEN TUESDAY, THURSDAY AND SATURDAY FROM 7:30 A.M. TO 4:00 P.M.	476-3742
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HIGHWAY DEPARTMENT	476-3378
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BUILDING DEPARTMENT	476-4002
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LIBRARY	476-2695
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SCHOOL DEPARTMENT	
ELEMENTARY SCHOOL - School Court	476-2154
HIGH SCHOOL - Off Route 16	476-3332

ASSESSOR'S DEPARTMENT	476-4005
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TAX COLLECTOR	476-4007
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TOWN CLERK	476-4008
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VETERAN'S DEPARTMENT	476-4002
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WATER/WASTEWATER DEPARTMENT	476-2400
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SENIOR CITIZENS DROP-IN CENTER	476-2283
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